Environmental, Social, and Governance Policy

AUGUST 2020
Our Firm

GCM Grosvenor is one of the world’s largest and most diversified alternative asset management firms. We invest on behalf of clients who seek allocations in private equity, infrastructure, real estate, credit, and absolute return strategies.

GCM Grosvenor has offered alternative investment solutions since 1971. The Firm is headquartered in Chicago and serves a global client base of institutional and high net worth investors.

What defines us

+ Delivering comprehensive alternative investment solutions
+ Global investment experience that spans alternative asset classes
+ Partnering with institutional clients worldwide
+ Our position as a leader in customized solutions
+ Our breadth of turn-key investment products
+ Seeking to align our interests with clients by investing alongside them
+ Ongoing commitment to the community, to diversity and inclusion, and to responsible investing
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1. ESG Mission Statement

GCM Grosvenor is committed to investing responsibly, operating our business with integrity, and building a diverse and inclusive workplace where our employees can thrive. Since 1971 we have been dedicated to acting in the long-term interests of our stakeholders; this has been a cornerstone of our culture for decades and this core value continues to shape our Firm. This philosophy also motivates us to volunteer and provide resources for organizations that strengthen the communities where we live and work as well as our global community. By focusing on these guiding principles, we believe we are contributing to a successful future — for our clients, our employees, the industry, and our communities. We illustrate our commitment to impact investing, responsible business practices, and industry leadership in our annual Impact Report.

We define Environmental, Social, and Governance (ESG) criteria as a set of standards for a company’s operations.

<table>
<thead>
<tr>
<th>ENVIRONMENTAL</th>
<th>SOCIAL</th>
<th>GOVERNANCE</th>
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</thead>
<tbody>
<tr>
<td>Assessing how a firm’s activity overlaps with broader environmental considerations</td>
<td>How firms manage relationships with a variety of stakeholders (employees, suppliers, customers)</td>
<td>Monitoring factors such as firm leadership, executive pay, internal controls, and shareholder rights</td>
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2. Policy Scope

The GCM Grosvenor ESG Policy (the Policy or ESG Policy) is intended to provide a framework for how we apply ESG considerations to how we operate our business, how we engage with the communities in which we do business and the way in which we pursue, evaluate, and implement investments. The Firm takes into account ESG considerations at the Firm level, fund manager level, and investment level.
GCM Grosvenor’s ESG Committee (the Committee) develops and regularly reviews the ESG Policy. Given that ESG is a top Firm priority, the Office of the Chairman, the Firm’s most senior leaders, are responsible for managing key strategic and tactical decisions for the Committee. Members of the Committee include the Chief Investment Officer (CIO), senior investment professionals representing each asset class, including private equity, infrastructure, real estate, and absolute return strategies, and other key leaders.

The Committee also engages in the following activities to support the Firm’s ESG framework:

1. Developing a Firm-wide ESG strategy in collaboration with the Office of the Chairman and other key leaders
2. Overseeing ESG activities at the Firm in accordance with the Policy and encouraging continual improvement in the integration of ESG factors in Firm-wide decision-making
3. Working closely with reporting and investment teams on ESG reporting
4. Supporting collaboration with other organizations to drive forward the industry’s integration of ESG factors
5. Evaluating and monitoring ESG factors for existing programs or strategies that formally include ESG or impact as part of their investment mandate
6. Providing regular ESG training or guidance for employees
7. Preparing an annual Impact Report
ESG considerations are a core value, which the Firm embraces across the organization. Specifically, the Firm integrates ESG through (i) responsible investment practices, (ii) responsible business practices, and (iii) industry leadership and external collaboration.

The Firm believes that incorporating ESG factors into our business management and investment decision-making can help mitigate risk and enhance quality. However, the Firm recognizes that there is not a one-size-fits-all approach to ESG integration; rather, the Firm strives to employ best practices and encourage others in the industry to do the same. Similarly, the Firm continually strives to enhance the ways to evaluate and incorporate ESG factors in our Firm and investment decision-making.

While the Firm tries to avoid too narrowly defining ESG as it evolves and improves its integration of these factors, generally, the Firm evaluates ESG considerations as follows:

### ESG areas of focus

<table>
<thead>
<tr>
<th>Environmental</th>
<th>Social</th>
<th>Corporate Governance</th>
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| • Formal ESG investment policy
  • Signatory to PRI or similar organizations
  • Consideration of ESG impact on investment decisions
  • Workforce standards and protections
| • Civil and human rights
  • Diversity and equal opportunities
  • Access to capital
  • Education
  • Global health and medical technologies
  • Affordable housing
  • Government and community relations
  • Labor management relations
| • Board composition, accountability, and executive compensation
  • Business ethics and compliance
  • Shareholder rights and stakeholder dialogue
  • Cyber security
  • Internal Control |
5. Responsible Investment Principles

The Firm views ESG factors as key elements of investment return, volatility, and risk mitigation. We believe the consideration of such factors is an important aspect of our fiduciary responsibility to clients. Therefore, we reasonably ensure that ESG is considered during our due diligence on an investment and is monitored throughout an investment’s lifespan. Depending on the type of investment, we will have differing levels of control and transparency during the underwriting process and after an investment has been made, which change the way we assess and integrate ESG factors.

ESG is often used interchangeably with sustainable, ethical, responsible, or impact investing, all of which represent a societal lens by which to assess investment opportunities beyond traditional financial reporting considerations. There are a number of different ways that organizations choose to approach ESG investing. According to the Global Sustainable Investment Alliance (GSIA), these different approaches include:

1. Negative/exclusionary screening
2. Positive/best-in-class screening
3. Norms-based screening
4. ESG integration
5. Sustainability themed investing
6. Impact/community investing
7. Corporate engagement and shareholder action

Investment and Operational Due Diligence

From the initial screening and sourcing stages of the investment process, the Firm has upfront awareness of, and internal discussions with respect to, potential ESG issues. During due diligence, the Firm discusses its ESG process and requirements with managers and sponsors, and examines the manner in which ESG issues is addressed by the manager/sponsor we are evaluating. An ESG template is included as part of our standard due diligence package, and an ESG section is also included in our standard annual manager questionnaire. Investment analysts present key ESG findings and considerations to the Investment Committee for evaluation and any potential ESG issues are discussed by the Investment Committee.
The Firm evaluates investments based on the level of incorporation of ESG factors as part of investment due diligence and underwriting process according to a multi-tier framework as illustrated below. We define ESG criteria as a set of standards for a fund manager, company or asset’s operations; hence, specific ESG factors considered may include:

- Formal ESG investment policy
- Consideration of ESG impact on investment decisions
- Signatory to PRI or similar organizations
- Workforce standards and protections
- Diversity policy and diversity of employees

The nature of ESG integration will vary by strategy and investment type.

**Fund Investments.** The Firm considers the level of integration of ESG factors by the fund managers as part of our manager due diligence process. This includes the ESG factors and criteria as well as the degree to which the manager assesses ESG factors in its investment due diligence and decision-making and the level of ongoing portfolio oversight and governance with respect to ESG factors.

**Co-Investments / Direct investments.** The Firm looks at the company or asset in which it is investing and assesses the degree to which it incorporates ESG factors. This may include evaluating a company’s corporate governance, reviewing the company’s ESG policy or identifying the business’s social or environmental impact.
The investment team generally compiles ESG findings and incorporates those findings into investment materials (e.g., memos, presentations, etc.) to present to the applicable Investment Committee. In addition, as part of our standard due diligence process, the Firm conducts operational due diligence, which focuses on an investment’s governance and controls. The Investment Committees consider ESG and impact considerations when contemplating investments for approval.

Portfolio Construction
Because the Firm’s business largely focuses on developing customized portfolios for our clients, the parameters for portfolio construction will vary based on our clients’ needs. While the Firm factors ESG considerations into investment underwriting, the degree of ESG integration into a given portfolio will depend on the client mandate, investment strategy, and portfolio structure. For example, the portfolios implement ESG integration in a variety of ways from negative screening to impact-oriented, in a manner consistent with both the portfolio’s objectives and constraints and our fiduciary duty to the client.

Monitoring and Engagement
Once an investment is made, the Firm monitors that investment on an ongoing basis from an ESG perspective. For managers, this takes the form of asking specific questions regarding ESG considerations in the Firm’s annual Year End Questionnaire, distributed to managers. Throughout the monitoring process, the Firm evaluates progress and enhancements made by managers in their ESG efforts. For direct and co-investments, the Firm regularly monitors the performance of the underlying business on a variety of operational and financial metrics, including relevant ESG factors. The Firm tries to use its influence to encourage further integration of ESG considerations in our investments.

6. Responsible Business Practices

The Firm is committed to incorporating ESG into how we manage our business. The Firm’s strategy is governed by the Office of the Chairman, which, in collaboration with the Firm’s ESG Committee as well as its Diversity, Equity and Inclusion Committee (DEIC), reasonably ensures that ESG considerations are factored into how the Firm is managed. The DEIC manages our diversity and inclusion initiatives, sets strategic direction, and coordinates the Firm’s actions globally.

The Firm is committed to assessing the environmental, social, and governance factors that impact our business, managing the risks associated with such factors, and striving to improve the way the Firm operates its business in accordance with these factors. This includes identifying opportunities to reduce the Firm’s own environmental footprint, enhancing the diversity of the organization, having a positive impact on the communities in which the Firm operates, and operating with a strong culture of compliance.
7. Industry Leadership and External Collaboration

The Firm believes it is uniquely placed within the industry given the size and scale to drive broader integration of ESG factors among investors in alternatives. Therefore, the firm is engaged in multiple partnerships with organizations committed to enhancing integration of ESG factors and driving greater industry transparency.

**Principles of Responsible Investment (PRI).** GCM Grosvenor is a signatory to the PRI and we accept the PRI as a framework for appropriately considering ESG issues in its investment process. An ESG assessment has been part of the investment process for some time and the Firm has tracked and reported its ESG investment activity as part of its PRI annual transparency report since 2015. The Firm has aligned how it tracks this activity to be consistent with the PRI Impact Investment Market Map, which aligns impact investing companies and themes with core UN Sustainable Development Goal (SDG) targets and indicators.

**UN Sustainable Development Goals**

**International Finance Corporation Operating Principles for Impact Management**

**Institutional Limited Partners Association (ILPA).** The Firm endorses the ILPA private equity principles, guidelines, and best practices, including with respect to fee reporting. The Firm participates in their initiatives to:

+ Template or standardize Limited Partner Agreements (LPAs)
+ Establish best practices in operational due diligence
+ Develop emerging and diverse manager programs
Task Force on Climate-Related Finance Disclosures (TCFD). The Firm is also a proud supporter of the TCFD, whose mission is to “develop voluntary, consistent climate-related financial risk disclosures for use by companies in providing information to investors, lenders, insurers, and other stakeholders.” The Firm has implemented a Firm-wide environmental strategy also takes into consideration the recommendations of the TCFD.

North America’s Building Trades Unions (NABTU). One of the Firm’s core values include the strong belief in fair benefits, wages, working conditions, and training opportunities for workers. The Firm’s in-house Labor & Government Strategies group helps educate the investment team so they appreciate and understand potential worker issues that may adversely impact an investment. This team worked with NABTU to develop Responsible Contractor Policies for investment programs.

Local Government Pension Scheme (LGPS) Advisory Board Code of Transparency. The Firm was an early adopter and signatory of the Local Government Pension Scheme (LGPS) Advisory Board Code of Transparency, and are committed to providing transparency of fees to our clients.

Pensions for Purpose. The Firm is also a member of Pensions for Purpose, an organization focused on promoting and understanding impact investing through the sharing of news stories, case studies, academic research, and thought leadership papers.

Additional organizations
GCM Grosvenor Impact Report

Read about our commitment to making an impact through how we invest, how we manage our business, and how we serve our communities.

DOWNLOAD THE REPORT

Main Offices

Contact

Headquarters
Chicago
900 North Michigan Avenue
Suite 1100
Chicago, Illinois 60611
(312) 506-6500

New York
(646) 362-3700

Los Angeles
(310) 651-8270

London
+44 (0) 20 3727 4450

Tokyo
+81-3-5573-8110

Hong Kong
+852 3420 1777

Seoul
+82-2-2158 8500

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(310) 651-8270

London
+44 (0) 20 3727 4450

Tokyo
+81-3-5573-8110

Hong Kong
+852 3420 1777

Seoul
+82-2-2158 8500

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