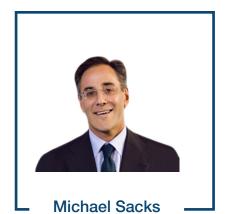


Presenters



Chairman and

Chief Executive Officer







2022 Results

- Fourth quarter 2022 fundraising of \$1.5 billion and full year 2022 fundraising of \$7.8 billion
 - Launched Elevate seeding strategy with \$500 million anchor investment
- 2022 Private Markets FPAUM increased 11% and Private Markets management fees increased 12% over prior year
- GCM Grosvenor's Board of Directors approved a \$0.11 per share dividend payable on March 15, 2023 to shareholders on record March 1, 2023
- GCM Grosvenor repurchased \$32.8 million of Class A common stock and \$2.6 million of warrants during the year. As of December 31, 2022, \$45.5 million remained in the approved share and warrant repurchase program

\$ billion	December 31, 2021	December 31, 2022	% Change vs Q4 21
AUM	\$ 72.1	\$ 73.7	2 %
FPAUM	58.7	58.9	- %
Private Markets FPAUM	33.1	36.9	11 %
Absolute Return Strategies FPAUM	25.6	22.0	(14)%
CNYFPAUM	7.7	7.6	(1)%

\$ million	Year Ended December 31, 2022	% Change vs FY 21
GAAP Revenue	\$ 446.5	(16)%
GAAP net income attributable to GCM Grosvenor Inc.	19.8	(8)%
Fee-Related Revenue ¹	360.5	4 %
Private Markets Management Fees ²	197.3	12 %
Absolute Return Strategies Management Fees ³	159.1	(4)%
Fee-Related Earnings	128.5	7 %
Adjusted EBITDA	149.3	(17)%
Adjusted Net Income ⁴	94.4	(21)%

Fourth Quarter and Full Year 2022 Fundraising

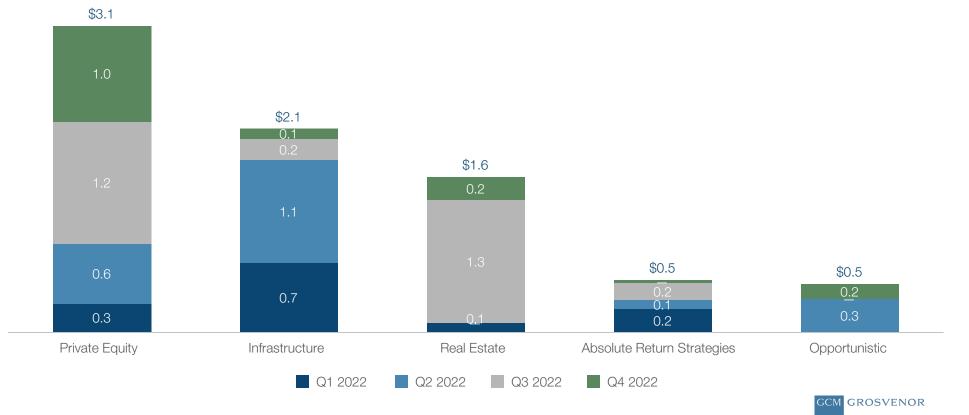
\$ billion

\$1.5 billion Q4 2022 Capital Raised \$7.8 billion

2022 Capital Raised

2022 Fundraising By Strategy

Fund	Strategy	Closed in Q4 22 (\$mm)	Closed through Q4 22 (\$mm)	Forecasted Next / First Closing	Final Close
GSF III	PE Secondaries	\$60	\$972	N/A	Closed Q4 22
CIS III	Diversified Infrastructure	\$15	\$581	Q2 2023	Mid 2023
MAC III	Multi-Asset Class	\$90	\$829	Q2 2023	Late 2023
GCF III	PE Co-Investments	\$19	\$204	Q2 2023	Mid 2024
LIF II	Labor Impact Infrastructure			1H 2023	2024+
Elevate	Sponsor Solutions	\$505	\$505	2H 2023	Late 2024



Elevate Strategy Launched in Q4 2022

We launched the GCM Grosvenor Elevate strategy with a \$500 million anchor investment as a natural extension of our existing platform to provide high-value sponsor solutions to small, emerging and diverse investor entrepreneurs

There is a clear

opportunity for the
Elevate strategy in the
industry

Targeting small, emerging and diverse managers, an under-funded ecosystem with potential for more attractive risk-adjusted returns

Providing catalytic seed investments in firms led by high-potential founders plus non-investment infrastructure support to help firms scale

We are **uniquely positioned** as a firm
given our strong existing
platform

30+ years

experience investing with small, emerging and diverse managers

\$17.9 bn

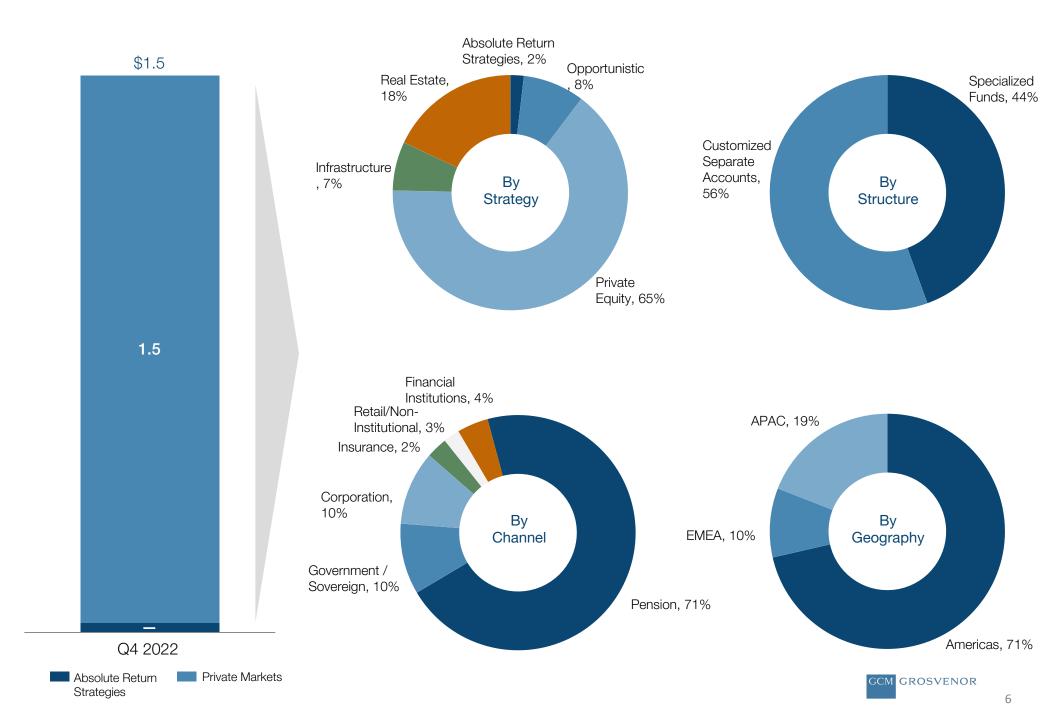
AUM with small and emerging managers

\$13.1 bn

AUM with diverse managers

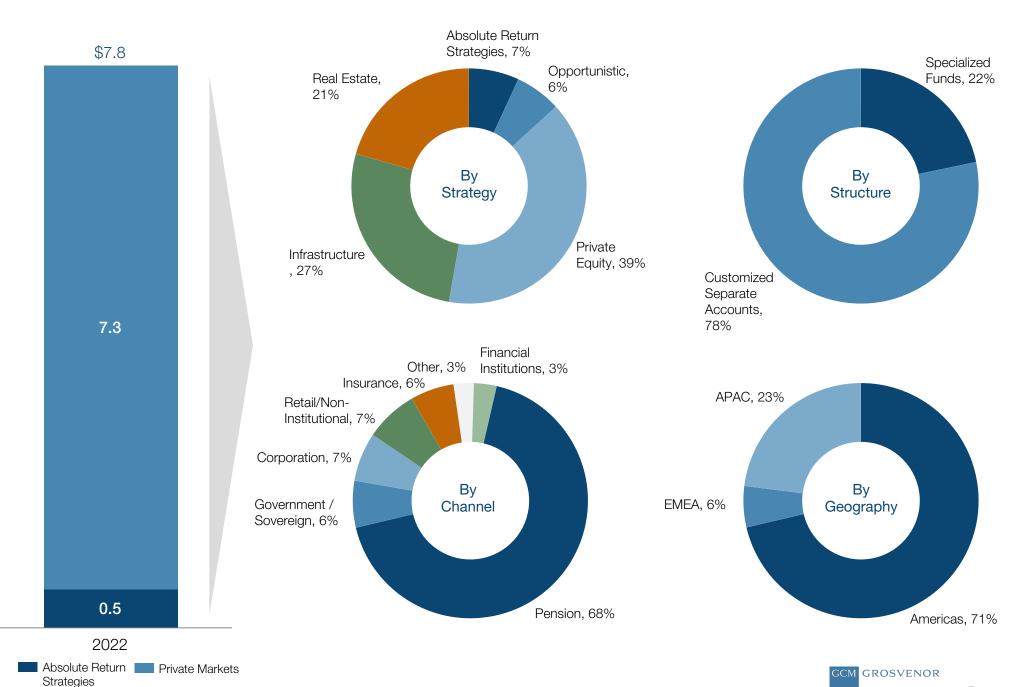
Fourth Quarter 2022 Fundraising Drivers

\$ billion



2022 Fundraising Drivers

\$ billion

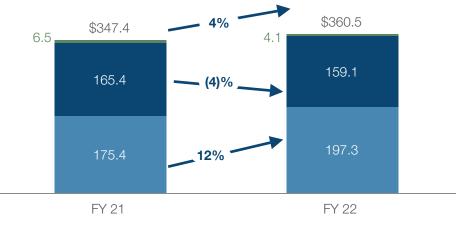


7

Fiscal Year 2022 Summary

\$ million

Fee-Related Revenue⁵



Private Markets
Absolute Return Strategies
Administrative fees and other operating income

Fee-Related Earnings



Adjusted EBITDA



Adjusted Net Income



Strong Growth Over 2 Years as Public Company

Strong, Diversified Fundraising \$17b

\$9b

\$3b

Fundraising 2021 and 2022

Fundraising from Fee-Accretive Strategies (Secondaries, Co-Invest, Direct Investments) Fundraising from Newer Channels (Insurance, Retail)

Private Markets Growth (2020-22) 32%

8%

32%

63%

Growth in Private Markets FPAUM

Growth in CNYFPAUM

Growth in Private
Markets
Management Fees

Private Markets % of Total FPAUM (up from 54%)

Growth in Earnings Power (2020-22) 35%

36%

176%

Growth in FRE

FRE Margin (up from 31%)

Growth in Firm Share of Unrealized Carried Interest

Returned Capital to Shareholders

\$0.74

4.8%

\$44m

Cumulative Dividends
Per Share

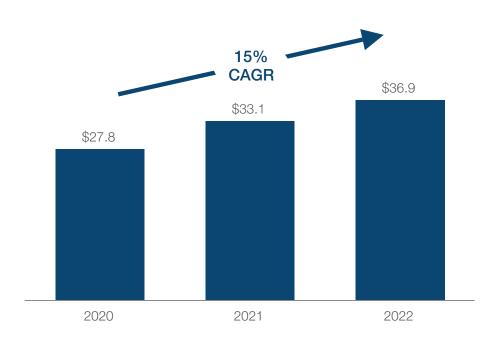
LTM Average Dividend Yield as of 12/31/22 Cumulative Shares and Warrants Repurchased

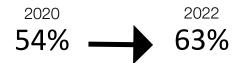
Private Markets Experiencing Growth and Mix Shift

FPAUM Has Shifted Towards Private Markets...

...And Private Markets Management Fees Have Grown

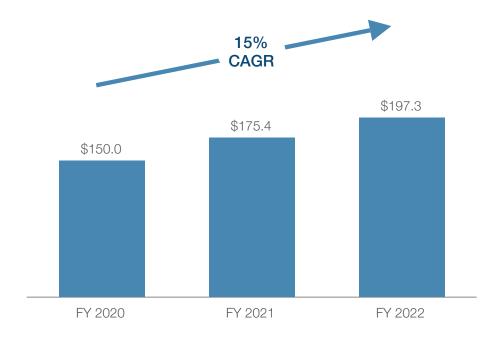
Private Markets FPAUM (bn)

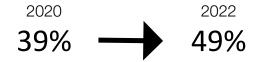




Private Markets % of Total FPAUM

Private Markets Management Fees (mm)

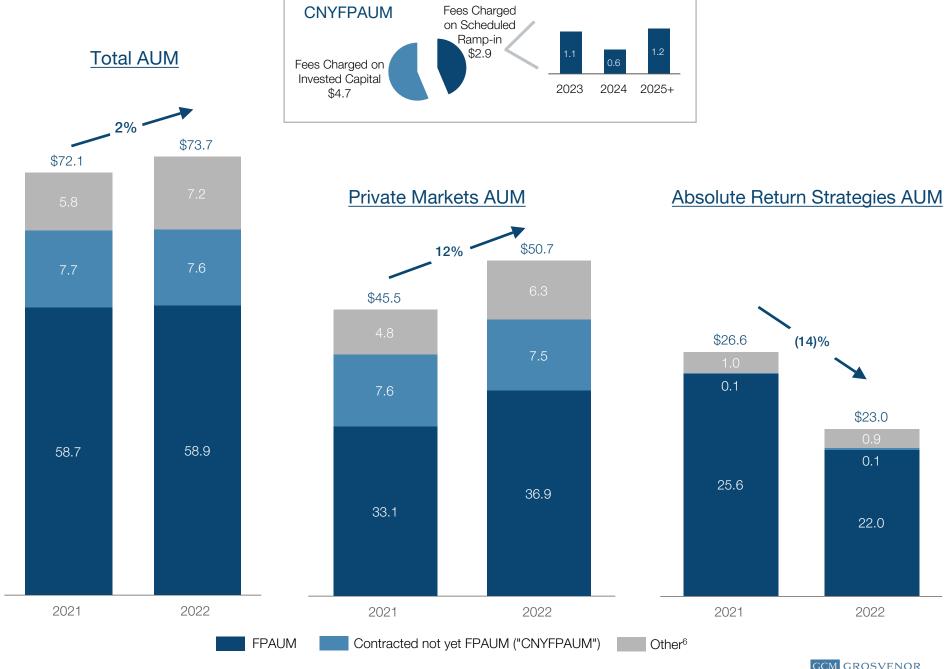




% of Private Markets AUM in Secondaries, Co-Investments and Direct Investments

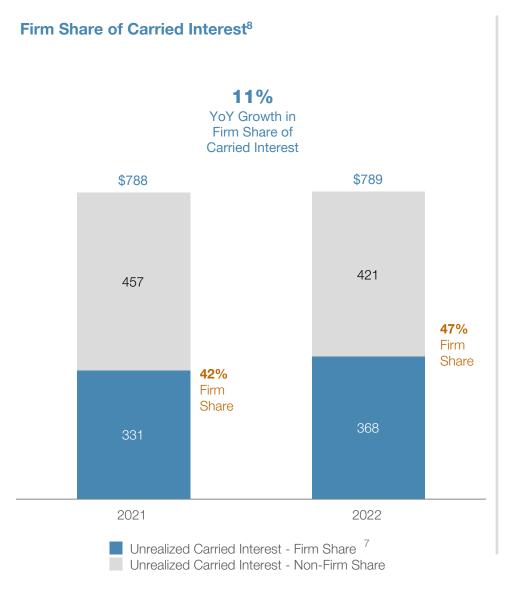
Assets Under Management

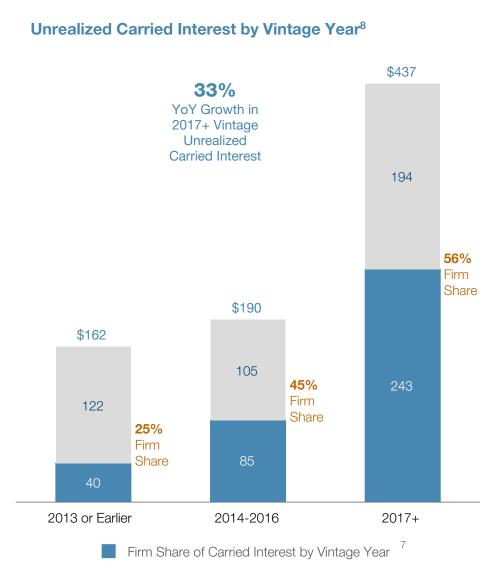
\$ billion



Highly Diversified Incentive Fee Opportunity

- Annual Performance Fees: \$30 million annual run-rate performance fee opportunity (\$17 million performance fee potential in 2023)⁹, from 52 programs
- Carried Interest: 131 programs with unrealized carried interest





Key 2022 and Long-Term Growth Drivers

Scale Core Capabilities

Grow with Existing Clients

88%+

Of clients have added capital in last 3 vears¹¹

50%+

Of top clients are invested in more than 1 vertical 12

Scale Specialized Funds

\$19b

Specialized Fund AUM

Client Retention & Compound Capital

Approximately 91%

Private Markets Re-Up Rate¹³



Growth of Absolute Return Strategies FPAUM From Compounding New Channel Expansion¹⁴

Non-institutional / Retail

2022 Flows

7%



AUM

4%

Insurance Solutions

2022 Flows

6%



AUM

3%

International Geographies

2022 Flows **29%**

9 High-Growth Strategies

Private Markets Secondaries/Co-Invest/Direct

\$25b





ESG / Impact¹⁰

\$21b



1 21%

Infrastructure & Real Estate

T 22% T 38%

YoY Increase in Real Estate AUM



Other Key Items

- In accordance with the firm's \$90 million stock repurchase authorization, GCM Grosvenor repurchased \$5.9 million of Class A common stock during the quarter and \$32.8 million during the year
 - \$45.5 million remained in the approved share and warrant repurchase program as of December 31, 2022

Key Cash, Investment and Debt Metrics as of 12/31/22 (\$mm)										
Cash and Cash Equivalents ¹⁵	\$	85								
Investments ¹⁶		159								
Cash and Investments		244								
Unrealized Carried Interest ¹⁶		368								
Cash, Investments and Unrealized Carried Interest ¹⁶ 6										
Debt ¹⁷		393								
Drawn Revolving Credit Facility (\$48.2 million available) ¹⁸		0								

Summary of Ownership as of 12/31/22 (mm)									
	Shares	%							
Management Owned Shares	144.2	78 %							
Publicly Traded Shares	41.8	22 %							
Total Shares	186.0	100 %							
Warrants Outstanding ¹⁹	17.7								



^{15.} Reflects GAAP cash including \$14 million of cash held at consolidated carry plan entities.

^{16.} Represents firm share of Net Asset Value as of December 31, 2022.

^{17.} Debt principal at pricing of L+250bps as of December 31, 2022, subject to a LIBOR floor of 50bps.

^{18.} Excludes all outstanding letters of credit.

^{19.} Warrants strike at \$11.50 and are subject to early redemption or exercise at \$18.00 per share.

GAAP Statements of Income

		Three Mont	hs Ended	Year Ended			
\$000, except per share amounts and where otherwise noted	D	ec 31, 2021	Dec 31, 2022	Dec 3	31, 2021	Dec 31, 2022	
Revenues							
Management fees	\$	95,201 \$	91,587	\$	351,216	\$ 367,242	
Incentive fees		94,234	7,203		173,853	75,167	
Other operating income		1,160	1,038		6,523	4,121	
Total operating revenues		190,595	99,828		531,592	446,530	
Expenses							
Employee compensation and benefits		101,783	63,475		333,837	277,311	
General, administrative and other		22,037	22,574		88,351	88,907	
Total operating expenses		123,820	86,049		422,188	366,218	
Operating income		66,775	13,779		109,404	80,312	
Investment income		12,256	2,721		52,495	10,108	
Interest expense		(5,598)	(6,642)		(20,084)	(23,314)	
Other income		1,009	1,348		3,394	1,436	
Change in fair value of warrant liabilities		10,084	2,679		7,853	20,551	
Net other income		17,751	106		43,658	8,781	
Income before income taxes		84,526	13,885		153,062	89,093	
Provision for income taxes		7,002	2,478		10,993	9,611	
Net income		77,524	11,407		142,069	79,482	
Less: Net income attributable to redeemable noncontrolling interest		_	_		19,827	_	
Less: Net income (loss) attributable to noncontrolling interests in subsidiaries		6,473	(576)		36,912	6,823	
Less: Net income attributable to noncontrolling interests in GCMH		56,828	7,593		63,848	52,839	
Net income attributable to GCM Grosvenor Inc.	\$	14,223 \$	4,390	\$	21,482	\$ 19,820	
Earnings per share of Class A common stock:							
Basic	\$	0.32 \$		\$	0.49	•	
Diluted	\$	0.29 \$	0.05	\$	0.28	\$ 0.28	
Weighted average shares of Class A common stock outstanding:							
Basic (in millions)		44.0	42.3		43.8	43.9	
Diluted (in millions)		189.1	187.4		189.1	188.6	

Summary of Non-GAAP Financial Measures²⁰

\$000, except per share amounts and where otherwise noted Adjusted EBITDA Revenues Private markets strategies Absolute return strategies Management fees, net ²¹ Administrative fees and other operating income Fee-Related Revenue Less: Cash-based employee compensation and benefits, net ²² General, administrative and other, net ²³ Fee-Related Earnings Fee-Related Earnings Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵ Interest income	49,071 42,947 92,018 1,160 93,178 (39,144)	\$ 50,685 38,047 88,732 1,038 89,770	\$ 175,447 \$ 165,397 340,844 6,523 347,367	197,267 159,134 356,401 4,121 360,522
Revenues Private markets strategies Absolute return strategies Management fees, net ²¹ Administrative fees and other operating income Fee-Related Revenue Less: Cash-based employee compensation and benefits, net ²² General, administrative and other, net ²³ Fee-Related Earnings Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	42,947 92,018 1,160 93,178	38,047 88,732 1,038 89,770	165,397 340,844 6,523	159,134 356,401 4,121
Revenues Private markets strategies Absolute return strategies Management fees, net ²¹ Administrative fees and other operating income Fee-Related Revenue Less: Cash-based employee compensation and benefits, net ²² General, administrative and other, net ²³ Fee-Related Earnings Fee-Related Earnings Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	42,947 92,018 1,160 93,178	38,047 88,732 1,038 89,770	165,397 340,844 6,523	159,134 356,401 4,121
Absolute return strategies Management fees, net ²¹ Administrative fees and other operating income Fee-Related Revenue Less: Cash-based employee compensation and benefits, net ²² General, administrative and other, net ²³ Fee-Related Earnings Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	42,947 92,018 1,160 93,178	38,047 88,732 1,038 89,770	165,397 340,844 6,523	159,134 356,401 4,121
Management fees, net ²¹ Administrative fees and other operating income Fee-Related Revenue Less: Cash-based employee compensation and benefits, net ²² General, administrative and other, net ²³ Fee-Related Earnings Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	92,018 1,160 93,178	88,732 1,038 89,770	340,844 6,523	356,401 4,121
Administrative fees and other operating income Fee-Related Revenue Less: Cash-based employee compensation and benefits, net ²² General, administrative and other, net ²³ Fee-Related Earnings Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	1,160 93,178	1,038 89,770	6,523	4,121
Fee-Related Revenue Less: Cash-based employee compensation and benefits, net ²² General, administrative and other, net ²³ Fee-Related Earnings Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	93,178	89,770	•	•
Less: Cash-based employee compensation and benefits, net ²² General, administrative and other, net ²³ Fee-Related Earnings Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵			347,367	360,522
Cash-based employee compensation and benefits, net ²² General, administrative and other, net ²³ Fee-Related Earnings Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	(39,144)	(38 080)		
General, administrative and other, net ²³ Fee-Related Earnings Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	(39,144)	(38 080)		
Fee-Related Earnings Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵		(30,000)	(159,791)	(158,875)
Fee-Related Earnings Margin Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	(17,252)	(18,814)	(67,175)	(73,134)
Incentive fees: Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	36,782	32,876	120,401	128,513
Performance fees Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	39%	37%	35 %	36 %
Carried interest Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵				
Incentive fee related compensation and NCI: Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	42,627	299	51,947	2,623
Cash-based incentive fee related compensation Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	51,607	6,904	121,906	72,544
Carried interest compensation, net ²⁴ Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵				
Carried interest attributable to noncontrolling interests Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	(21,921)	(821)	(28,002)	(11,001)
Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	(26,587)	(4,117)	(69,079)	(41,868)
	(3,126)	(1,263)	(21,304)	(8,411)
Interest income	867	716	1,496	4,699
	3	611	18	787
Other (income) expense	(25)	9	60	(79)
Depreciation	400	364	1,688	1,540
Adjusted EBITDA	80,627	35,578	179,131	149,347
Adjusted EBITDA Margin	43%	37%	34 %	34 %
Adjusted Net Income Per Share				
Adjusted EBITDA	80,627	35,578	179,131	149,347
Depreciation	(400)	(364)	(1,688)	(1,540)
Interest expense	(5,598)	(6,642)	(20,084)	(23,314)
Adjusted Pre-Tax Income	74,629	28,572	157,359	124,493
Adjusted income taxes ⁴	(17,871)	(6,626)	(38,553)	(30,127)
Adjusted Net Income	56,758	21,946	118,806	94,366
Adjusted shares outstanding (in millions)	189.1	187.4	189.1	188.6
Adjusted Net Income per Share - diluted \$	0.30	\$ 0.12	\$ 0.63 \$	0.50

^{4, 20, 22-25.} See Notes towards the end of the document.

^{21.} Excludes fund reimbursement revenue of \$3.2 million and \$2.9 million for the three months ended December 31, 2021 and December 31, 2022, respectively, and \$10.4 million and \$10.8 million for the years ended December 31, 2021 and December 31, 2022, respectively.



50+ Years of Alternative Asset Management Investing

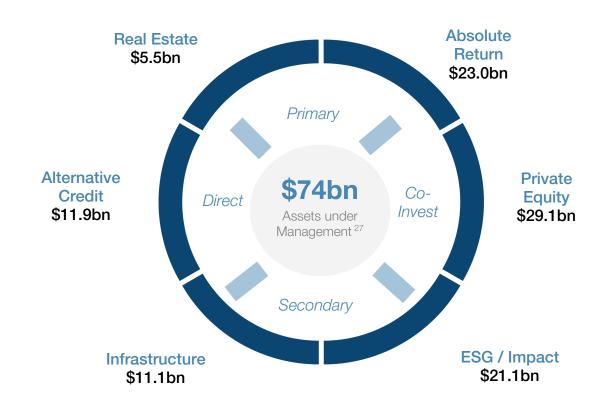
1971
First year of investing

74% of AUM in customized separate accounts

529

170

Employees²⁶ Investment professionals



Our Strategic Advantage is Our Breadth and Flexibility

One Platform That Spans the Alternatives Investing Universe

\$74bnAssets under Management²⁷







Absolute Return Strategies

Credit

ESG and Impact

_____ Private
Markets

Across All Strategies

Multiple Implementation Options













Primary Investments

Co-Investments

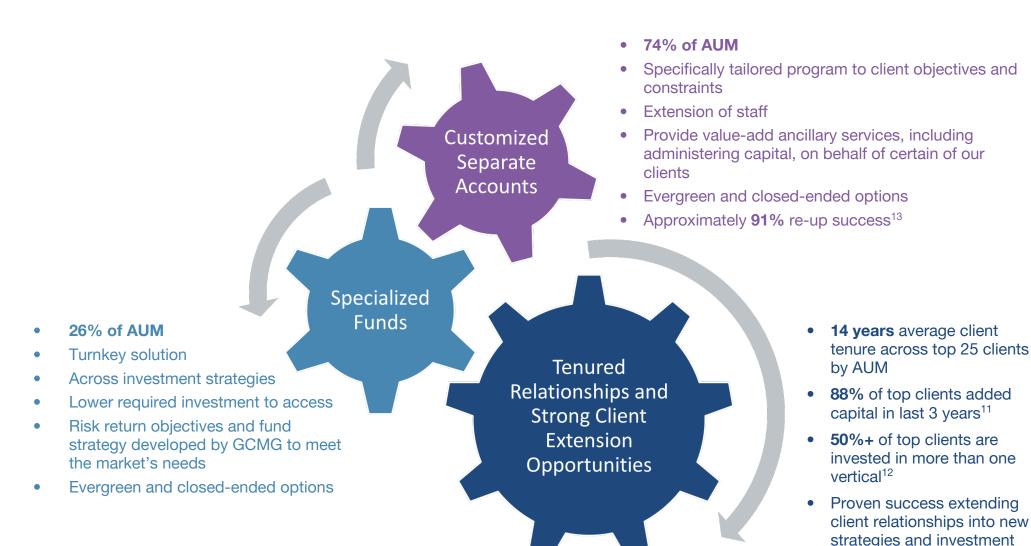
Direct Investments

Secondaries

Custom Structures

Seeding

Flexible Delivery Formats Fuel Client Extension Opportunities



types

GCM GROSVENOR

Strong Value Proposition Attracts Tenured and Diversified Clients



% of AUM

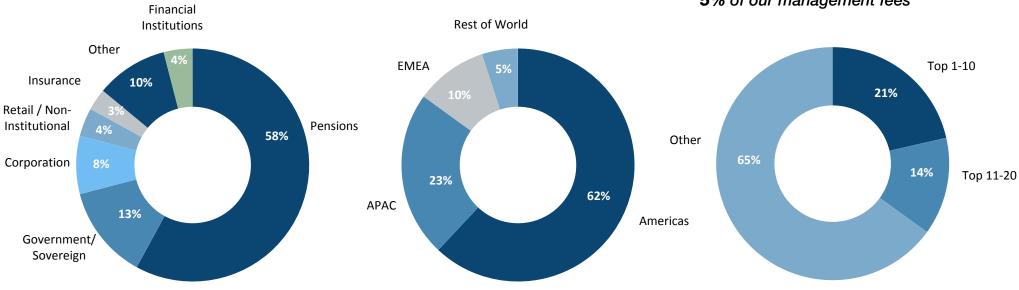
Our client base is *global*

% of AUM

Our client base is diversified

% of management fees

No single client contributes more than **5**% of our management fees



\$74B of AUM across over 500 institutional clients²⁸

14yrs

Average relationship of our 25 largest clients by AUM

88%

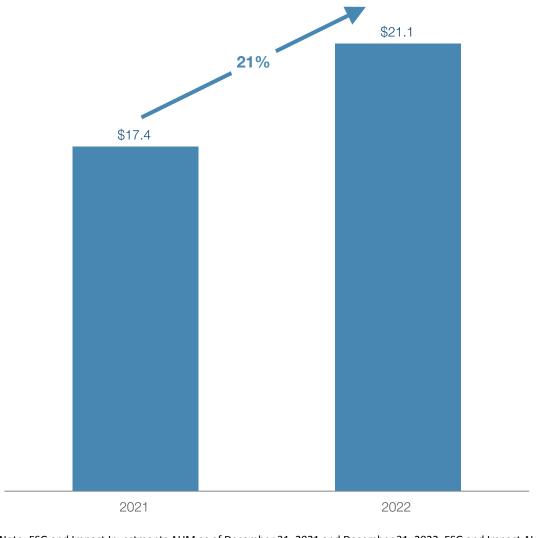
of 25 largest clients by AUM have expanded investment relationship in the last 3 years

Note: AUM as of December 31, 2022. Management fees for the twelve months ended December 31, 2022. 28. Institutional clients as of September 30, 2022.



ESG and Impact Remains a Core Driver of AUM Growth¹

ESG and Impact Investments AUM (\$bn)



ESG and Impact AUM by Strategy²⁹

Diverse Managers

\$13.1 billion

Regionally Targeted / Inclusive Finance

\$2.3 billion

Clean Energy

\$2.9 billion

Workforce Standards / Labor Impact

\$1.5 billion

Other ESG and Impact

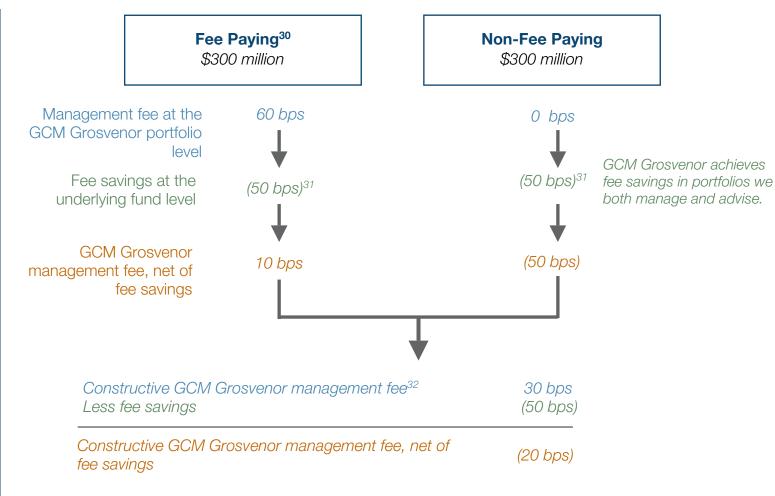
\$6.7 billion

Note: ESG and Impact Investments AUM as of December 31, 2021 and December 31, 2022. ESG and Impact AUM by Strategy as of December 31, 2022. 10, 29. See Notes towards the end of the document.

Illustrative Client Economic Value Proposition: Absolute Return Strategies

Example: \$300M Fee Paying; \$300M Non-Fee Paying. Assuming 0% gross return.

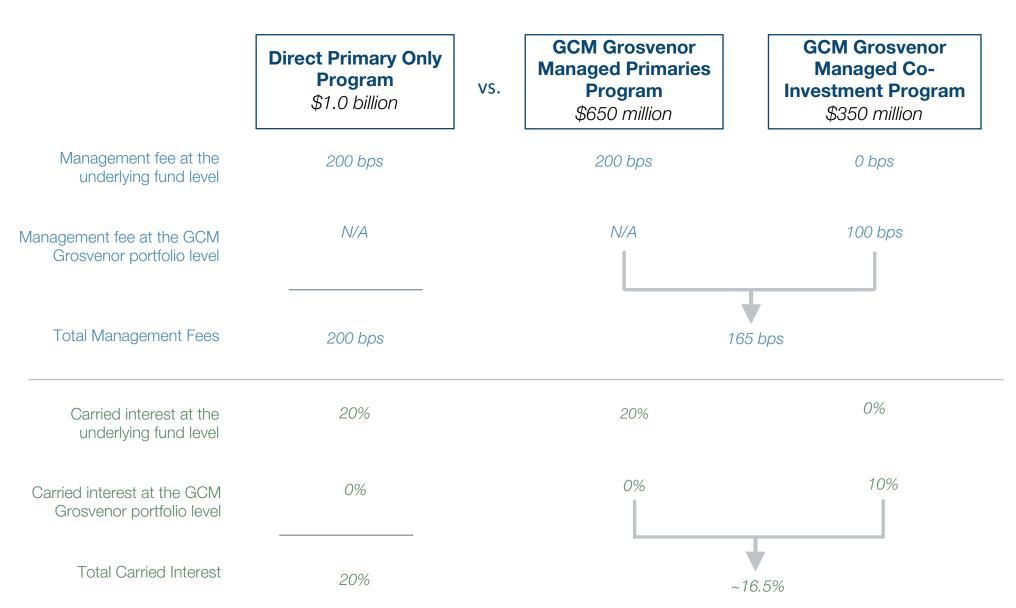
- GCM Grosvenor offers large Absolute Return Strategies clients a 'hybrid model' through which the firm provides advisory services for a non-fee paying client directed portfolio alongside the client's GCM managed feepaying portfolio
- Under this structure, the client benefits from GCM Grosvenor's fee savings derived as a consequence of our size and scale
- This structure results in a highly advantageous constructive fee



- 30. This hypothetical portfolio has an annual performance fee component of 5% over a hurdle (capped at 5%) of 90-day U.S. T-Bill plus 2%.
- 31. Fee savings is shown for illustrative purposes only, and is not intended to imply that any GCM Grosvenor portfolio will achieve such savings over any period. Fee savings varies by GCM Grosvenor portfolio and our calculation of fee savings is subject to a number of assumptions. Fee savings may be greater at higher rates of return for certain portfolios.
- 32. Reflects the weighted-average GCM Grosvenor portfolio-level management fee across the fee-paying and non-fee-paying portions reflected above, assuming a 50/50 AUM split between the two. In practice many large institutional clients have greater than 50% of their absolute return programs being managed on a direct basis and consequently the value of a relationship with GCM Grosvenor is greater.

Illustrative Client Economic Value Proposition: Private Markets

Example: \$1.0Bn Program - Direct Primary Program vs. GCM Grosvenor Primary + Co-Investment Program





GAAP Balance Sheets

\$000		Dec 31, 2021	Dec 31, 2022
Assets			
Cash and cash equivalents	\$	96,185 \$	85,163
Management fees receivable		21,693	18,720
Incentive fees receivable		91,601	16,478
Due from related parties		11,777	13,119
Investments		226,345	223,970
Premises and equipment, net		5,411	4,620
Lease right-of-use assets		_	12,479
Intangible assets, net		6,256	3,940
Goodwill		28,959	28,959
Deferred tax assets, net		68,542	60,320
Other assets		24,855	21,165
Total assets		581,624	488,933
Liabilities and Equity (Deficit)			
Accrued compensation and benefits		98,132	52,997
Employee related obligations		30,397	36,328
Debt		390,516	387,627
Payable to related parties pursuant to the tax receivable agreement		59,366	55,366
Lease liabilities		_	15,520
Warrant liabilities		30,981	7,861
Accrued expenses and other liabilities		28,033	27,240
Total liabilities		637,425	582,939
Commitments and contingencies			
Preferred stock, \$0.0001 par value, 100,000,000 shares authorized, none issued		_	_
Class A common stock, \$0.0001 par value, 700,000,000 authorized; 43,964,090 and 41,806,215 issued and outstanding	g		
as of December 31, 2021 and December 31, 2022, respectively		4	4
Class B common stock, \$0.0001 par value, 500,000,000 authorized, none issued		_	_
Class C common stock, \$0.0001 par value, 300,000,000 authorized; 144,235,246 issued and outstanding as of			
December 31, 2021 and December 31, 2022		14	14
Additional paid-in capital		1,501	_
Accumulated other comprehensive income (loss)		(1,007)	4,096
Retained earnings		(26,222)	(23,934)
Total GCM Grosvenor Inc. deficit		(25,710)	(19,820)
Noncontrolling interests in subsidiaries		96,687	67,900
Noncontrolling interests in GCMH		(126,778)	(142,086)
Total deficit		(55,801)	(94,006)
Total liabilities and equity (deficit)	\$	581,624 \$	488,933

Components of GAAP Expenses

	Thr	ee Months Ended	Year Ended				
\$000	Dec 31, 2021	Sep 30, 2022	Dec 31, 2022		Dec 31, 2021	Dec 31, 2022	
Components of GAAP Employee Compensation and Benefits							
Cash-based employee compensation and benefits, net ³³	\$ 39,144	39,412 \$	38,080	\$	159,791 \$	158,875	
Cash-based incentive fee related compensation	21,921	7,367	821		28,002	11,001	
Carried interest compensation, net ³⁴	26,587	25,468	4,117		69,079	41,868	
Partnership interest-based compensation	6,713	7,329	10,340		27,671	31,811	
Equity-based compensation	5,672	5,706	9,530		44,190	30,721	
Severance	1,128	421	445		3,110	1,647	
Other non-cash compensation	596	321	179		3,300	1,336	
Non-cash carried interest compensation	22	478	(37)		(1,306)	52	
GAAP employee compensation and benefits	\$ 101,783	\$ 86,502 \$	63,475	\$	333,837 \$	277,311	

Reconciliation to Non-GAAP Metrics

		Т	hree	e Months Ende	Year Ended					
\$000		Dec 31, 2021		Sep 30, 2022		Dec 31, 2022		Dec 31, 2021		Dec 31, 2022
Net Incentive Fees Attributable to GCM Grosvenor										
Incentive fees:										
Performance fees	\$	42,627	\$	1,006	\$	299	\$	51,947	\$	2,623
Carried interest		51,607		44,461		6,904		121,906		72,544
Total Incentive Fees	\$	94,234	\$	45,467	\$	7,203	\$	173,853	\$	75,167
Less incentive fees contractually owed to others:										
Cash carried interest compensation		(26,609)		(25,946)		(4,080)		(67,773)		(41,920)
Non-cash carried interest compensation		22		478		(37)		(1,306)		52
Carried interest attributable to redeemable noncontrolling interest holder		_		_		_		(8,059)		_
Carried interest attributable to other noncontrolling interest holders		(3,126)		(3,627)		(1,263)		(13,245)		(8,411)
Firm share of incentive fees ⁷		64,521		16,372		1,823		83,470		24,888
Less: Cash-based incentive fee related compensation		(21,921)		(7,367)		(821)		(28,002)		(11,001)
Net incentive fees attributable to GCM Grosvenor	\$	42,600	\$	9,005	\$	1,002	\$	55,468	\$	13,887
% of Firm Share of Incentive Fees	,	66 %	<u> </u>	55 %	ó	55 %		66 %	ó	56 %

^{7.} See Notes towards the end of the document.

Reconciliation to Non-GAAP Metrics

		Thre	ee Months Endec	<u> </u>	Year Ended			
\$000		Dec 31, 2021	Sep 30, 2022	Dec 31, 2022	D	ec 31, 2021	Dec 31, 2022	
Adjusted Pre-Tax Income & Adjusted Net Income								
Net income attributable to GCM Grosvenor Inc.	\$	14,223 \$	3,099	\$ 4,390	\$	21,482 \$	19,820	
Plus:								
Net income attributable to noncontrolling interests in GCMH		56,828	9,347	7,593		63,848	52,839	
Provision for income taxes		7,002	2,789	2,478		10,993	9,611	
Change in fair value of derivatives		_	_	_		(1,934)	_	
Change in fair value of warrant liabilities		(10,084)	3,790	(2,679)		(7,853)	(20,551	
Amortization expense		583	579	579		2,332	2,316	
Severance		1,128	421	445		3,110	1,647	
Transaction expenses ³⁵		600	346	1		7,827	2,051	
Loss on extinguishment of debt		_	_	_		675	_	
Changes in tax receivable agreement liability and other		(557)	168	(536)		(1,372)	(241	
Partnership interest-based compensation		6,713	7,329	10,340		27,671	31,811	
Equity-based compensation		5,672	5,706	9,530		44,190	30,721	
Other non-cash compensation		596	321	179		3,300	1,336	
Less:								
Unrealized investment (income) loss, net of noncontrolling interests		(8,097)	815	(3,711)		(15,604)	(6,919	
Non-cash carried interest compensation		22	478	(37)		(1,306)	52	
Adjusted Pre-Tax Income		74,629	35,188	28,572		157,359	124,493	
Less:	_							
Adjusted income taxes ⁴		(17,871)	(8,621)	(6,626)		(38,553)	(30,127	
Adjusted Net Income	\$	56,758 \$	26,567	\$ 21,946	\$	118,806 \$	94,366	

^{4, 35.} See Notes towards the end of the document.

Reconciliation to Non-GAAP Metrics

	Thre	ee Months Ende	Year Ended				
\$000	Dec 31, 2021	Sep 30, 2022	Dec 3	31, 2022		Dec 31, 2021	Dec 31, 2022
Adjusted EBITDA							
Adjusted Net Income	\$ 56,758 \$	26,567	\$	21,946	\$	118,806 \$	94,366
Plus:							
Adjusted income taxes ⁴	17,871	8,621		6,626		38,553	30,127
Depreciation expense	400	382		364		1,688	1,540
Interest expense	5,598	5,797		6,642		20,084	23,314
Adjusted EBITDA	\$ 80,627 \$	41,367	\$	35,578	\$	179,131 \$	149,347
Fee-Related Earnings							
Adjusted EBITDA	80,627	41,367		35,578		179,131	149,347
Less:							
Incentive fees	(94,234)	(45,467)		(7,203)		(173,853)	(75,167)
Depreciation expense	(400)	(382)		(364)		(1,688)	(1,540)
Other non-operating income	22	(87)		(620)		(78)	(708)
Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ²⁵	(867)	(526)		(716)		(1,496)	(4,699)
Plus:							
Incentive fee-related compensation	48,508	32,835		4,938		97,081	52,869
Carried interest attributable to redeemable noncontrolling interest holder	_	_		-		8,059	_
Carried interest attributable to other noncontrolling interest holders, net	3,126	3,627		1,263		13,245	8,411
Fee-Related Earnings	\$ 36,782 \$	31,367	\$	32,876	\$	120,401 \$	128,513

^{4, 25.} See Notes towards the end of the document.

Reconciliation to Adjusted Net Income Per Share

		Thre	e Months Ende	Year Ended			
\$000, except per share amounts and where otherwise noted	Dec 31, 20	21	Sep 30, 2022	Dec 31, 2022	D	ec 31, 2021	Dec 31, 2022
Adjusted Net Income Per Share							
Adjusted Net Income	\$ 56,7	58 \$	26,567	\$ 21,946	\$	118,806	\$ 94,366
Weighted-average shares of Class A common stock outstanding - basic (in millions)	44	1.0	43.5	42.3		43.8	43.9
Exercise of private warrants - incremental shares under the treasury stock method (in millions)		_	_	_		0.1	_
Exercise of public warrants - incremental shares under the treasury stock method (in millions)		-	_	_		0.7	_
Exchange of partnership units (in millions)	144	↓.2	144.2	144.2		144.2	144.2
Assumed vesting of RSUs - incremental shares under the treasury stock method (in millions)	(0.8	0.1	0.9		0.3	0.5
Weighted-average shares of Class A common stock outstanding - diluted (in millions)	189).1	187.9	187.4		189.1	188.6
Adjusted shares - diluted (in millions)	189).1	187.9	187.4		189.1	188.6
Adjusted Net Income Per Share - diluted	\$ 0.	30 \$	0.14	\$ 0.12	\$	0.63	\$ 0.50

Change in FPAUM and AUM

Three Months Ended December 31, 2022

\$mm	vate Markets Strategies		osolute Return Strategies	To	tal FPAUM	Contracted Not Yet FPAUM		Total AUM	
Fee-Paying AUM									
Beginning of Period (October 1, 2022)	\$ 35,488	\$	22,563	\$	58,051	\$	8,042	\$	72,602
Contributions from CNYFPAUM	1,125		7		1,132		_		
Contributions from New Capital Raised	892		30		922				
Withdrawals	(26)		(927)		(953)				
Distributions	(449)		(7)		(456)				
Change in Market Value	(6)		233		227				
Foreign Exchange and Other	(148)		81		(67)				
End of Period Balance (December 31, 2022)	\$ 36,876	\$	21,980	\$	58,856	\$	7,603	\$	73,667
% Change	4	%	-3 9	%	1 %		-5 %		1 %

Year Ended December 31, 2022

\$mm	vate Markets Strategies	s Al	osolute Returr Strategies		tal FPAUM	Contracted Not Yet FPAUM		Total AUM	
Fee-Paying AUM									
Beginning of Period (January 1, 2022)	\$ 33,080	\$	25,575	\$	58,655	\$	7,683	\$	72,130
Contributions from CNYFPAUM	3,787		48		3,835				
Contributions from New Capital Raised	2,072		523		2,595				
Withdrawals	(167)		(2,464)		(2,631)				
Distributions	(1,436)		(31)		(1,467)				
Change in Market Value	(85)		(1,562)		(1,647)				
Foreign Exchange and Other	(375)		(109)		(484)				
End of Period Balance (December 31, 2022)	\$ 36,876	\$	21,980	\$	58,856	\$	7,603	\$	73,667
% Change	11	%	-14	%	0 %		-1 %		2 %

Management Fee Detail³⁶

		Thre	e Months Ende		Year Ended			
\$000	De	ec 31, 2021	Sep 30, 2022	Dec 31, 2022	De	ec 31, 2021 [Dec 31, 2022	
Management Fees								
Private Markets								
Specialized Funds	\$	20,015 \$	17,670	\$ 19,616	\$	62,677 \$	73,656	
Average Fee Rate ³⁷		0.78 %	0.78 %	0.78 %		0.80 %	0.79 %	
Customized Separate Accounts		29,056	31,677	31,069		112,770	123,611	
Average Fee Rate		0.48 %	0.48 %	0.46 %		0.49 %	0.48 %	
Private Markets Management Fees		49,071	49,347	50,685		175,447	197,267	
Average Fee Rate - Private Markets ³⁷		0.56 %	0.56 %	0.54 %		0.56 %	0.56 %	
Absolute Return Strategies Management Fees		42,947	38,253	38,047		165,397	159,134	
Average Fee Rate - Absolute Return Strategies (Management Fee Only)		0.67 %	0.68 %	0.68 %		0.66 %	0.68 %	
Average Fee Rate - Absolute Return Strategies (Actual Management Fee + Run Rate Performance Fee at End of Period) ³⁸		0.83 %	0.79 %	0.80 %		0.83 %	0.79 %	

^{36.} Excludes fund reimbursement revenue of \$3.2 million, \$3.1 million and \$2.9 million for the three months ended December 31, 2021, September 30, 2022 and December 31, 2022, respectively, and \$10.4 million and \$10.8 million for the years ended December 31, 2021 and December 31, 2022, respectively.

^{37.} Average fee rate excludes effect of catch-up management fees.

^{38.} The run rate on annual performance fees reflects potential annual performance fees generated by performance fee-eligible AUM before any loss carryforwards, if applicable, at an 8% gross return for both multi-strategy and credit strategies, and a 10% gross return for specialized opportunity strategies, and before cash-based incentive fee related compensation. The metric is calculated as the actual management fees during the period, plus the run rate performance fee from the end of the period, divided by the average fee-paying AUM over the period.

Private Markets Strategies Performance Metrics

Realized and Partially Realized Investments (\$ billion)

Strategy	Comr	mitments	Contributions	Distribution	10	urrent ⁄alue	Investment Net TVPI	Investment Net IRR	PME IRR	PME Index
Private Equity										
Primary Fund Investments ³⁹	\$	12,632	\$ 13,786	\$ 22,94	3 \$	2,625	1.85	14.0 %	10.6 %	S&P 500
Secondaries Investments ⁴⁰		526	454	54	7	220	1.69	20.5 %	11.9 %	S&P 500
Co-Investments/Direct Investments ⁴¹		3,141	3,002	5,03	.9	782	1.93	21.5 %	16.5 %	S&P 500
Infrastructure ⁴²		2,611	2,595	3,5	.7	1,032	1.75	12.9 %	6.8 %	MSCI World Infrastructure
Real Estate ⁴³		596	616	89	19	65	1.57	20.3 %	12.6 %	FNERTR Index
ESG and Impact Strategies										
Diverse Managers ⁴⁴		2,242	2,378	3,43	37	1,306	1.99	23.2 %	15.0 %	S&P 500
Labor Impact Investments	\$	_	\$ -	\$	- \$	_	N/A	N/A	N/A	MSCI World Infrastructure

Note: Returns for each strategy are presented from the date the firm established a dedicated team focused on such strategy through September 30, 2022. Investment net returns are net of investment-related fees and expenses, including fees paid to underlying managers, but do not reflect management fees, incentive compensation, or carried interest to GCM Grosvenor or any expenses of any account or vehicle GCM Grosvenor manages. Data does not include investments that were transferred at the request of investors prior to liquidation and are no longer managed by GCM Grosvenor. Past performance is not necessarily indicative of future results.

39-44. See Notes towards the end of the document.

Private Markets Strategies Performance Metrics

All Investments (\$ billion)

Strategy	Commitment	s Contributions	Distributions	Current Value	Investment Net TVPI	Investment Net IRR	PME IRR	PME Index
Private Equity								
Primary Fund Investments ³⁹	\$ 23,29	4 \$ 21,525	\$ 26,331	\$ 9,279	1.65	12.9 %	10.4 %	S&P 500
Secondary Investments ⁴⁰	1,62	3 1,448	795	1,315	1.46	18.4 %	7.7 %	S&P 500
Co-Investments/Direct Investments ⁴¹	7,40	6,982	5,301	6,409	1.68	19.3 %	12.0 %	S&P 500
Infrastructure ⁴²	8,60	8 6,981	4,431	5,024	1.35	9.8 %	3.9 %	MSCI World Infrastructure
Real Estate ⁴³	3,61	9 2,641	1,540	1,691	1.22	11.7 %	3.4 %	FNERTR Index
Multi-Asset Class Programs	2,96	8 2,922	1,629	2,331	1.36	21.5 %	N/A	N/A
ESG and Impact Strategies								
Diverse Managers ⁴⁴	9,85	7,971	4,880	8,100	1.63	20.1 %	9.8 %	S&P 500
Labor Impact Investments	72	8 665	21	942	1.45	28.6 %	(6.7)%	MSCI World Infrastructure

Note: Returns for each strategy are presented from the date the firm established a dedicated team focused on such strategy through September 30, 2022. Investment net returns are net of investment-related fees and expenses, including fees paid to underlying managers, but do not reflect management fees, incentive compensation, or carried interest to GCM Grosvenor or any expenses of any account or vehicle GCM Grosvenor manages. Data does not include investments that were transferred at the request of investors prior to liquidation and are no longer managed by GCM Grosvenor. Past performance is not necessarily indicative of future results.

39-44. See Notes towards the end of the document.

Absolute Return Strategies Performance

									d Returns Dec 31, 1			
		Assets Under Management as of Dec 31, 2022 (Bn)		s Ended 2022	One \	/ear	Three	Year	Five \	⁄ear	Since Inc	ception
				Net	Gross	Net	Gross	Net	Gross	Net	Gross	Net
Absolute Return Strategies (Overall)	\$	23.0	1.6 %	1.5 %	(5.8)%	(6.4)%	4.7 %	4.0 %	4.1 %	3.4 %	6.7 %	5.7 %
GCMLP Diversified Multi-Strategy Composite	\$	11.4	1.3 %	1.1 %	(5.7)%	(6.4)%	5.3 %	4.5 %	4.3 %	3.6 %	7.7 %	6.4 %

Notes

- 1. Excludes fund reimbursement revenue of \$2.9 million and \$10.8 million for the three months and year ended December 31, 2022, respectively.
- 2. Excludes fund reimbursement revenue for private markets of \$1.1 million and \$3.8 million for the three months and year ended December 31, 2022, respectively.
- 3. Excludes fund reimbursement revenue for absolute return strategies of \$1.8 million and \$7.1 million for the three month and year ended December 31, 2022, respectively.
- 4. Reflects a corporate and blended statutory effective tax rate of 24.2% applied to Adjusted Pre-Tax Income for the year ended December 31, 2022 and of 24.5% for the year ended December 31, 2021. The rate was adjusted from 25.0% to 24.5% in Q4 2021 and from 24.5% to 24.2% in Q4 2022. The 24.2% and 24.5% are based on a federal statutory rate of 21.0% and a combined state, local and foreign rate net of federal benefits of 3.2% and 3.5%, respectively.
- 7. Firm share represents net of contractual obligations but before discretionary cash-based incentive compensation.
- 8. Represents consolidated view, including all NCI and compensation related awards.
- 9. Run-Rate Annual Performance Fees reflect the potential annual performance fees generated by performance fee-eligible AUM before any loss carryforwards, if applicable, at an 8% gross return for both multi-strategy and credit strategies, and a 10% gross return for specialized opportunity strategies, and before cash-based incentive fee related compensation. 2023 performance fee potential is calculated using the same assumptions as run-rate annual performance fees, but also considers existing loss carryforwards at the beginning of the year and hurdles if applicable.
- 10. ESG and Impact Investments AUM as of December 31, 2021 and December 31, 2022. ESG and Impact AUM by Strategy as of December 31, 2022. AUM related to certain ESG and Impact investments includes mark-to-market changes for funds that charge management fees based on commitments. Such increases in AUM do not increase FPAUM or revenue. The data regarding ESG themes presented above and otherwise contained herein is based on the assessment of each such investment by GCM Grosvenor investment team members. The relevant investments are placed into categories that are generally consistent with the categories presented in the UN PRI Impact Investing Market Map. Primary fund assessments are based on whether a significant part of the expected strategy of the primary fund falls into an ESG category. Co-investment categorizations are based either on categories represented by the co-investment sponsor or the underlying portfolio company. Diverse Manager investments include investments managed by or sponsored by a diverse manager, based on GCM Grosvenor's definition of a diverse manager, which is determined by thresholds of manager economic ownership by diverse parties (race, gender, sexual orientation, veterans, disabled persons). There is significant subjectivity in placing an investment in a particular category, and conventions and methodologies used by GCM Grosvenor in categorizing investments and calculating the data presented may differ from those used by other investment managers. Additional information regarding these conventions and methodologies is available upon request.
- 11. Based on 25 largest clients by AUM as of December 31, 2022.
- 12. Based on 50 largest clients by AUM as of December 31, 2022.
- 13. For Private Markets customized separate accounts from January 1, 2018 through December 31, 2022.
- 14. AUM as of December 31, 2022; LTM Fundraising through December 31, 2022.
- 20. Adjusted EBITDA and Adjusted Net Income per share are non-GAAP financial measures. See Appendix for the reconciliations of our non-GAAP financial measures to the most comparable GAAP metric.
- 22. Excludes severance expenses of \$1.1 million and \$0.4 million for the three months ended December 31, 2021 and December 31, 2022, respectively, and \$3.1 million and \$1.6 million for the years ended December 31, 2021 and December 31, 2022, respectively.
- 23. General, administrative and other, net is comprised of the following:

	Three Mon	Three Months Ended				
\$000	Dec 31, 2021	Dec 31, 2022	Dec 31, 2021	Dec 31, 2022		
Components of general, administrative and other, net						
General, administrative and other	(22,037)	(22,574)	(88,351)	(88,907)		
Plus:						
Transaction expenses	600	1	7,827	2,051		
Fund reimbursement revenue	3,183	2,855	10,372	10,841		
Amortization expense	583	579	2,332	2,316		
Non-core items	419	325	645	565		
Total general, administrative and other, net	(17,252)	(18,814)	(67,175)	(73,134)		

Notes (continued)

- 24. Excludes immaterial impacts of non-cash carried interest expense for the three months ended December 31, 2021 and December 31, 2022, respectively, and of \$1.3 million and \$(0.1) million for the years ended December 31, 2021 and December 31, 2021, respectively.
- 25. Investment income or loss is generally realized when the Company redeems all or a portion of its investment or when the Company receives or is due cash, such as a from dividends or distributions. Amounts were *de minimis* for periods prior to the Mosaic repurchase on July 2, 2021.
- 26. Employee data as of January 1, 2023. Individuals with dual responsibilities are counted only once.
- 27. AUM as of December 31, 2022
- 29. Some investments are counted in more than one ESG category.
- 33. Excludes severance expenses of \$1.1 million, \$0.4 million and \$0.4 million for the three months ended December 31, 2021, September 30, 2022 and December 31, 2022, respectively, and
- \$3.1 million and \$1.6 million for the years ended December 31, 2021 and December 31, 2022, respectively.
- 34. Excludes the impact of non-cash carried interest expense of \$(0.5) million for the three months ended September 30, 2022, and of \$1.3 million and \$(0.1) million for the years ended December 31, 2021 and December 31, 2022, respectively. Excludes immaterial impacts of non-cash carried interest expense for the three months ended December 31, 2021 and December 31, 2022.
- 35. Represents 2021 expenses related to a debt offering, other contemplated corporate transactions, and other public company transition expenses and 2022 expenses related to contemplated corporate transactions.
- 39. Reflects primary fund investments since 2000. Excludes certain private markets credit fund investments outside of private equity programs.
- 40. GCM Grosvenor established a dedicated private equity secondaries vertical in September 2014. Track record reflects all secondaries investments since the new vertical was formed.
- 41. GCM Grosvenor established a dedicated Private Equity Co-Investment Sub-Committee and adopted a more targeted, active co-investment strategy in December 2008. Track record reflects co-investments/direct investments made since 2009.
- 42. Reflects infrastructure investments since 2006. Infrastructure investments exclude labor impact investments.
- 43. Reflects real estate investments since 2010. In 2010, GCM Grosvenor established a dedicated Real Estate team and adopted a more targeted, active real estate strategy.
- 44. Since 2007.

Certain Definitions and Use of Non-GAAP Financials and Key Performance Indicators

Adjusted Net Income is a non-GAAP measure that we present on a pre-tax and after-tax basis to evaluate our profitability. Adjusted Pre-Tax Income represents net income attributable to GCM Grosvenor Inc. including (a) net income (loss) attributable to GCMH, excluding (b) provision (benefit) for income taxes, (c) changes in fair value of derivatives and warrant liabilities, (d) amortization expense, (e) partnership interest-based and non-cash compensation, (f) equity-based compensation, including cash-settled equity awards (as we view the cash settlement as a separate capital transaction), (g) unrealized investment income, (h) changes in tax receivable agreement liability and (i) certain other items that we believe are not indicative of our core performance, including charges related to corporate transactions and employee severance. Adjusted Net Income reflects a corporate and blended statutory effective tax rate of 24.2% applied to Adjusted Pre-Tax Income for the year ended December 31, 2022 and of 24.5% for the year ended December 31, 2021. The rate was adjusted from 25.0% to 24.5% in Q4 2021 and from 24.5% to 24.2% in Q4 2022. The 24.2% and 24.5% are based on a federal statutory rate of 21.0% and a combined state, local and foreign rate net of federal benefits of 3.2% and 3.5%, respectively.

Adjusted Net Income Per Share is a non-GAAP measure that is calculated by dividing Adjusted Net Income by adjusted shares outstanding. Adjusted shares outstanding assumes the hypothetical full exchange of limited partnership interests in GCMH into Class A common stock of GCM Grosvenor Inc., the dilution from outstanding warrants for Class A common stock of GCM Grosvenor Inc. and the dilution from outstanding equity-based compensation. We believe adjusted net income per share is useful to investors because it enables them to better evaluate per-share performance across reporting periods.

Adjusted EBITDA is a non-GAAP measure which represents Adjusted Net Income excluding (a) adjusted income taxes, (b) depreciation and amortization expense and (c) interest expense on our outstanding debt. **Adjusted EBITDA Margin** represents Adjusted EBITDA as a percentage of our total operating revenues, net of fund expense reimbursements.

We believe **Adjusted Pre-Tax Income**, **Adjusted Net Income** and **Adjusted EBITDA** are useful to investors because they provide additional insight into the operating profitability of our core business across reporting periods. These measures (1) present a view of the economics of the underlying business as if GCMH Equityholders converted their interests to shares of Class A common stock and (2) adjust for certain non-cash and other activity in order to provide more comparable results of the core business across reporting periods. These measures are used by management in budgeting, forecasting and evaluating operating results.

Fee-Related Revenue ("FRR") is a non-GAAP measure used to highlight revenues from recurring management fees and administrative fees. FRR represents total operating revenues less (a) incentive fees and (b) fund reimbursement revenue. We believe FRR is useful to investors because it provides additional insight into our relatively stable management fee base separate from incentive fee revenues, which tend to have greater variability.

Fee-Related Earnings ("FRE") is a non-GAAP measure used to highlight earnings from recurring management fees and administrative fees. FRE represents Adjusted EBITDA further adjusted to exclude (a) incentive fees and related compensation and (b) other non-operating income, and to include depreciation expense. We believe FRE is useful to investors because it provides additional insights into the management fee driven operating profitability of our business. **FRE Margin** represents FRE as a percentage of our management fee and other operating revenue, net of fund expense reimbursements.

Adjusted Revenue represents total operating revenues excluding reimbursement of expenses paid on behalf of GCM Funds and affiliates.

Net Incentive Fees Attributable to GCM Grosvenor is a non-GAAP measure used to highlight fees earned from incentive fees that are attributable to GCM Grosvenor. Net incentive fees represent incentive fees excluding (a) incentive fees contractually owed to others and (b) cash-based incentive fee related compensation. Net incentive fees provide investors useful information regarding the amount that such fees contribute to the Company's earnings and are used by management in making compensation and capital allocation decisions.

Certain Definitions and Use of Non-GAAP Financials and Key Performance Indicators (continued)

Fee-Paying Assets Under Management ("FPAUM" or "Fee-Paying AUM") is a key performance indicator we use to measure the assets from which we earn management fees. Our FPAUM comprises the assets in our customized separate accounts and specialized funds from which we derive management fees. We classify customized separate account revenue as management fees if the client is charged an asset-based fee, which includes the vast majority of our discretionary AUM accounts. The FPAUM for our private market strategies typically represents committed, invested or scheduled capital during the investment period and invested capital following the expiration or termination of the investment period. Substantially all of our private markets strategies funds earn fees based on commitments or net invested capital, which are not affected by market appreciation. Our FPAUM for our absolute return strategy is based on net asset value.

Our calculations of FPAUM may differ from the calculations of other asset managers, and as a result, this measure may not be comparable to similar measures presented by other asset managers. Our definition of FPAUM is not based on any definition that is set forth in the agreements governing the customized separate accounts or specialized funds that we manage.

Contracted, Not Yet Fee-Paying AUM ("CNYFPAUM") represents limited partner commitments which are expected to be invested and begin charging fees over the ensuing five years.

New Capital Raised is new limited partner commitments where fees are charged immediately at the initial commitment date.

Assets Under Management ("AUM") reflects the sum of (a) FPAUM, (b) CNYFPAUM and (c) other mark-to-market, insider capital and non-fee-paying assets under management.

GCM Grosvenor refers to the combined accounts of (a) Grosvenor Capital Management Holdings, LLLP ("LLLP" or "GCMH"), an Delaware limited liability limited partnership, and its consolidated subsidiaries and (b) GCM, L.L.C., a Delaware limited liability company.

Transaction refers to the business combination announced August 3, 2020 and completed on November 17, 2020 through which CFAC merged with and into GCM Grosvenor Inc., ceasing the separate corporate existence of CFAC with GCM Grosvenor Inc. becoming the surviving corporation. Following the business combination, the financial statements of GCM Grosvenor Inc. will represent a continuation of the financial statements of GCM Grosvenor with the transaction being treated as the equivalent of GCM Grosvenor issuing stock for the net assets of GCM Grosvenor, Inc., accompanied by a recapitalization.

CF Finance Acquisition Corp. ("CFAC") (NASDAQ: CFFA) was a special purpose acquisition company sponsored by Cantor Fitzgerald, a leading global financial services firm.

GCM Grosvenor Inc. was incorporated in Delaware as a wholly owned subsidiary of Grosvenor Capital Management Holdings, LLLP, formed for the purpose of completing the Transaction. Pursuant to the Transaction, Grosvenor Capital Management Holdings, LLLP cancelled its shares in GCM Grosvenor Inc. no longer making GCM Grosvenor Inc. a wholly owned subsidiary of Grosvenor Capital Management Holdings, LLLP.

NM Not Meaningful

Disclaimer

Forward-Looking Statements

This presentation contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding the expected future performance of GCM Grosvenor's business, including anticipated incremental revenue from fundraising for specialized funds, the expected future performance of GCM Grosvenor's business, and the expected benefits of our share repurchase plan. These forward-looking statements generally are identified by the words "believe," "project," "expect," "anticipate," "intend," "strategy," "future," "opportunity," "plan," "may," "should," "will," "would" and similar expressions. Forward-looking statements are predictions, projections and other statements about future events that are based on current expectations and assumptions and, as a result, are subject to risks and uncertainties. These statements are neither promises nor guarantees, but involve known and unknown risks, uncertainties and other important factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements, including, but not limited to, the historical performance of our funds may not be indicative of our future results; risks related to redemptions and termination of engagements; effect of the COVID-19 pandemic on our business; the variable nature of our revenues; competition in our industry; effects of domestic and foreign government regulation or compliance failures; operational risks and data security breaches; our ability to deal appropriately with conflicts of interest; market, geopolitical and economic conditions; identification and availability of suitable investment opportunities; risks relating to our internal control over financial reporting; and risks Factors" sections of the Annual Report on Form 10-K filed by GCM Grosvenor on February 25, 2022 and its other filings from time to time with the U.S. Securities and Exchange Co

Non-GAAP Financial Measures

The non-GAAP financial measures contained in this presentation are not GAAP measures of GCM Grosvenor's financial performance or liquidity and should not be considered as alternatives to net income (loss) as a measure of financial performance or cash flows from operations as measures of liquidity, or any other performance measure derived in accordance with GAAP. A reconciliation of such non-GAAP measures to their most directly comparable GAAP measure is included elsewhere in this presentation. You are encouraged to evaluate each adjustment to non-GAAP financial measures and the reasons management considers it appropriate for supplemental analysis. Our presentation of these measures should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items. In addition, these measures may not be comparable to similarly titled measures used by other companies in our industry or across different industries.

This presentation includes certain projections of non-GAAP financial measures including fee-related earnings. Due to the high variability and difficulty in making accurate forecasts and projections of some of the information excluded from these projected measures, together with some of the excluded information not being ascertainable or accessible, GCM Grosvenor is unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measures without unreasonable effort. Consequently, no disclosure of estimated comparable GAAP measures is included and no reconciliation of the forward looking non GAAP financial measures is included.