

<b>GCM Grosvenor Fourth Quarter and Full Year 2025 Results</b> <b>February 10, 2026</b>
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GCM Grosvenor Speakers:

- Stacie Selinger, GCM Grosvenor, Head of Investor Relations
- Michael Sacks, GCM Grosvenor, Chairman and Chief Executive Officer
- Jon Levin, GCM Grosvenor, President
- Pam Bentley, GCM Grosvenor, Chief Financial Officer

<b>PRESENTATION</b>
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**Stacie Selinger:** Thank you. Good morning and welcome to GCM Grosvenor's Fourth Quarter and Full Year 2025 Earnings call. Today I am joined by GCM Grosvenor's Chairman and Chief Executive Officer Michael Sacks; President Jon Levin; and Chief Financial Officer Pam Bentley.

Before we discuss our results, a reminder that all statements made on this call that do not relate to matters of historical fact should be considered forward-looking statements. This includes statements regarding our current expectations for the business, our financial performance and projections.

These statements are neither promises nor guarantees. They involve known and unknown risks, uncertainties, and other important factors that may cause our actual results to differ materially from those indicated by the forward-looking statements on this call. Please refer to the factors in the Risk Factors section of our 10-K, our other filings with the Securities and Exchange Commission and our earnings release, all of which can be found on the Public Shareholders Section of our website.

We'll also refer to non-GAAP measures that we view as important in assessing the performance of our business. A reconciliation of non-GAAP measures to the nearest GAAP metric can be found in our earnings presentation and earnings supplement, both of which are on our website.

Thank you again for joining us, and with that, I'll turn the call over to Michael to discuss our results.

**Michael Sacks:** Thank you, Stacie.

2025 was a great year for GCM Grosvenor. Most importantly, we drove value for clients as our investment results, the cornerstone of our value proposition, were strong across the board.

Absolute Return Strategies performance was excellent with our multi-strategy composite generating a 15% gross rate of return in 2025. Infrastructure, our fastest growing strategy of late, returned approximately 11% for the year. All of our other verticals in aggregate were positive and competitive as well.

We think the investment opportunity set remains strong and we are pleased to have approximately \$12 billion of dry powder.

From a capital formation perspective, 2025 was the best fundraising year in the history of the firm. We raised \$10.7 billion of total capital, with approximately \$3.5 billion of that coming in the fourth quarter, both records. Jon will go into more detail, but our fundraising was broad-based with all of our verticals, including ARS, having positive flows, and all investor channels and geographies contributing. Our pipeline of activity is very strong entering 2026, which bodes well for fundraising this year.

2025 financial results were similarly strong. Our Fee Related Earnings, Adjusted EBITDA and Adjusted Net Income were up 11%, 15%, and 18%, respectively, when compared to 2024. Our Fee-Related Earnings margin for the year was 44%, which is 200 basis points higher than our margin in 2024. We continue to enjoy significant margin improvement since coming public and believe we still have positive operating leverage.

Our Adjusted EBITDA and Adjusted Net Income were aided by the \$68 million of performance fees generated from our ARS business. In that regard, 2025 represented the fourth time in the last six years that we have generated more than \$50 million in annual performance fees from ARS.

While carried interest realizations were light for the fourth quarter, our earnings power from carried interest continued to increase at a rapid pace. Our gross unrealized carried interest balance stands at an all-time high of \$949 million, up \$113 million or 14% from the end of 2024 with approximately 50% or \$478 million of that belonging to the firm. Based on a number of real time positive developments we believe we will see another increase in this balance when we close our books at the end of Q1.

We ended '25 with \$91 billion of assets under management, a 14% increase compared to the end of '24, and a new high-water mark for the firm. Fee-Paying AUM increased 12% year-over-year to \$72 billion and Contracted Not Yet Fee Paying AUM increased 27% year-over-year to \$10 billion. Our Contracted-Not-Yet-Fee-Paying AUM is an important leading indicator of future revenue growth, with real embedded FRR growth in that number.

Finally, 2025 marked meaningful progress toward several of our key strategic objectives, particularly in regard to the individual investor channel, where AUM increased 18% year-over-year. In 2025 we launched Grove Lane Partners, our new wealth management distribution joint venture. We launched our infrastructure interval fund, which is now raising money every day, and we recently filed registration documents for a registered Private Equity fund which Grove Lane will support. While we always caution that new distribution markets take time to ramp up, we remain enthusiastic about the future of the wealth channel for our business.

Before turning the call over to Jon, I want to comment on the challenging market of the past couple of weeks. The consensus seems to be that the market stress has been driven by concerns of AI disruption and impact on equity and credit valuations with regard to SaaS businesses. While we probably prefer a somewhat less volatile environment, we are pretty sanguine with regard to recent developments.

First, diversification is the defining characteristic of our investment and portfolio management process. In the private equity, private credit and ARS spaces, all of our verticals actually, our typical portfolios include exposures to several hundred companies or assets on a look through basis. Those positions are diversified across markets, industries, different asset class types and

geographies, and we have always believed this diversification is a core tenet and a significant part of the value we deliver to clients.

Second, with regard to our SaaS exposure, we believe we have less exposure than peers and very limited exposure generally. SaaS exposure represents only 4% of our total AUM and less than 6% of our credit AUM.

Third, our view generally is that not all SaaS businesses are the same, that SaaS businesses are not going away and they also will benefit from AI. With regard to SaaS related credit specifically, existing credit attachment points are generally protective with regard to impairment.

Fourth, we believe that last week's significant pullback was without differentiation across companies, which always provides opportunity. Our Absolute [Return] Strategies portfolio had positive performance in January and in general this is the type of environment where ARS strategies often add value.

Finally, we believe that across our platform, we have more exposure to the disrupters and the beneficiaries of disruption than we do to the businesses where disruption to business model or future prospects is of concern. Simply said, we have more net long opportunity from AI trends, including direct exposure to AI and to all the related AI beneficiaries than we have to exposure to loss from those disrupted.

Of course, our stock has not been immune to the recent market dislocation and we ourselves are a good example of a proverbial baby being thrown out with the bath water. With our stock trading at a lower earnings multiple than the S&P 500 and that of our alternative investment peers, with solid growth prospects and with a current dividend yield of approximately 5%, we believe we represent good value today and that buying back stock represents an attractive use of capital. Consequently, we have increased our buyback authorization by \$35 million, leaving us with \$91 million to repurchase shares.

Given our ample cash balance generated in part from strong cash flow generation and in part from the proceeds from warrants exercised in November, we can buy back stock, minimize dilution from stock-based compensation, and also repay \$65 million of our term loan, which we are doing this week without prepayment penalty.

In closing, 2025 was a very strong year, momentum remains strong and we remain on track to achieve our goals to more than double our '23 FRE to over \$280 million and grow Adjusted Net Income per share to more than \$1.20 by 2028.

And with that, I'll turn the call over to Jon.

**Jon Levin:** Thank you.

As Michael noted, my remarks will focus on our strong fundraising results for the year 2025. Our \$10.7 billion raised, in addition to being a firm record, is notable for its diversification across strategies, which is best illustrated on page 10 of our earnings presentation. Every investment strategy contributed meaningfully to our results this year, and all have sizeable pipelines heading into 2026. But the numbers only capture part of the story, so to bring our fundraising to life, I'm going to take you through a few real examples of 2025 wins.

First, as we've discussed in the past and at our Investor Day, evolving alongside our existing clients through cross-selling has been a key driver of our growth, generating approximately 20-25% of our fundraising in any given year. One such client is a large public pension that has partnered with us for years on a multi-asset private markets program focused on smaller cap opportunities in private equity and real estate.

Through our ongoing dialogue, our client described that they had strong demand for what they called the "missing middle" of real estate, sitting between smaller and very large opportunities. We designed a new program specifically to address that gap. Importantly, the client also re-upped their original private equity and real estate programs, committing more than twice their initial allocation. It's a strong example of listening closely, adapting quickly, creating durable solutions, and growing alongside our clients. To that point, our AUM with this particular client is 4 times what it was when they launched their first program with our firm.

A second example highlights similar expansion but into Absolute Return Strategies space. In this case, we've worked with the client for over 20 years, managing small and middle market programs across private equity, infrastructure, and real estate. As a result of this evolution, our AUM with this particular client is many, many multiples of what it was when they launched their first program with us almost 20 years ago. The programs we manage serve as an alpha generator by attacking less trafficked areas of the market and incorporating significant fee efficiency due to meaningful exposure to co-investments and direct investments. In fact, in this relationship, we do everything from direct control investing to co-investing to fund investing across private equity, real estate, infrastructure, and absolute return strategies. The fund investing activity serves as a farm system of relationships that ultimately transition to the client directly. In 2025, we expanded that relationship by introducing ARS, making this one of the many programs that comprised the \$1.9 billion of ARS fundraising in the year, the highest amount since 2021.

Michael mentioned our growing success in the individual investor channel, and I'll highlight a key example of that momentum: strong demand for white-label solutions. We've long believed that the differentiation that's made us successful in the institutional market, serving as a customized separate account partner, would translate well in the individual investor channel, and we're seeing that thesis play out. Over the past two years, we've raised almost a billion dollars across 11 white-label solutions in the wealth channel. We believe these customized solutions will be a meaningful contributor to our growth in this channel going forward and alongside everything we are doing from a product standpoint.

The last example is an Asia-based institution for whom we've managed an ARS program for more than two decades alongside providing broader advisory and value-added services. The client wanted to increase their exposure to Japan-focused ARS strategies, and despite having a large and sophisticated investment team, they sought our partnership to leverage our experience and capacity in that market. Leveraging the depth of our global ARS team and long-standing relationships with Japan-based managers, we designed a customized, Japan-focused ARS program tailored specifically to the client's objectives.

These examples represent only a snapshot of how we partnered with clients over the past year. Collectively, they reflect the power of our platform, the strength of long-term relationships, and our ability to tailor solutions across client types and channels. While each client relationship is unique, our success is driven by a common foundation: a broad, flexible platform that lets us adapt to market conditions, tailor creative solutions, and deliver across a wide spectrum of opportunities.

With that, I will turn it over to Pam.

**Pam Bentley:** Thanks, Jon.

Both our fundraising and investment performance led to strong asset growth in the fourth quarter and the year.

Private Markets fee-paying AUM and management fees grew 10% and 6% year-over-year, respectively, from a combination of solid fundraising and conversion of Contracted-Not-Yet-Fee-Paying AUM. Growth in all of our various earnings drivers throughout the course of '25 sets us up well for continuing momentum and earnings expansion.

As usual let me touch on key figures for the upcoming quarter. For the first quarter of '26, we expect private markets management fees to be relatively consistent with the fourth quarter. It's also important to note that given the timing and fee structure of our specialized funds in market, we expect limited catch-up fees this year.

As noted, Absolute Return Strategies had strong investment performance and capital formation, resulting in ARS fee-paying AUM and management fees growing 15% and 5% year-over-year, respectively. For the first quarter of '26, as a result of positive net flows and terrific investment performance, we expect ARS management fees to increase by approximately 5% from the fourth quarter.

Turning to expenses, our compensation philosophy is centered on attracting and retaining top talent by aligning their interests with those of our clients and shareholders. We do this through a combination of annual and long-term incentives, including FRE compensation, incentive fee-related compensation and equity awards. We remain disciplined in managing expenses and our FRE compensation and benefits remained stable for the year at approximately \$148 million, or an average of \$37 million per quarter. As a reminder, we typically see a seasonal uptick in compensation in the first quarter of the year, and we expect FRE compensation and benefits to be approximately \$1 million higher in Q1 of 26 vs Q1 of last year.

Non-GAAP General, Administrative and other expenses were consistent in the fourth quarter at just over \$20 million. We expect non-GAAP general, administrative and other expenses in the first quarter of '26 to be in line with or just slightly above the first quarter of '25.

Turning back to 2025, in addition to strong AUM metrics, it was a productive year on our financial drivers. I point you to pages 4 and 5 in the earnings presentation for a summary of the key metrics. Total Fee-Related Revenue for the year was \$416 million, an increase of 6% year-over-year. Our Fee-Related Earnings grew 11% year-over-year, and our Fee-Related Earnings margin expanded to 44% for the year. Adding our strong incentive fees, Adjusted Net Income grew 18% year-over-year.

During the fourth quarter, our outstanding warrants expired, with a portion exercised, resulting in the issuance of approximately 10 million shares at the strike price of \$11.50 per share, generating just over \$110 million in proceeds. We also repurchased 2.8 million shares during the fourth quarter at an average price of \$11.11 per share or a total of \$31 million. As of year-end, \$56 million remained under the existing share repurchase authorization, and today we announced that our Board has approved an additional \$35 million for share buybacks. Additionally, we are pre-paying \$65 million of our term loan reducing our leverage and saving over \$3 million per year in interest expense.

While these actions enhance our financial flexibility and support shareholder returns, our primary focus remains on strategic investment for long-term growth. With strong fundraising, excellent ARS investment performance, steady FRR growth, margin expansion, and upside from incentive fees, we believe we have all the ingredients in place for a very strong 2026.

Thank you again for joining us, and we're now happy to take your questions.