

2021 Fourth Quarter Supplemental Financial Data



GCM GROSVENOR

Note: This supplemental financial data should be read in conjunction with GCM Grosvenor's 2021 Fourth Quarter Results Earnings Presentation.

GAAP Statements of Income by Quarter (unaudited)

\$000, except per share amounts and where otherwise noted	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	2Q'20	3Q'20	4Q'20	1Q'21	2Q'21	3Q'21	4Q'21
Revenues												
Management fees	\$ 81,401	\$ 79,470	\$ 82,837	\$ 81,008	\$ 77,701	\$ 75,136	\$ 78,269	\$ 79,639	\$ 82,625	\$ 85,594	\$ 87,796	\$ 95,201
Incentive fees	22,703	9,774	33,342	18,346	3,233	13,041	21,774	73,602	18,214	32,227	29,178	94,234
Other operating income	1,538	1,650	2,383	1,942	1,683	1,953	1,703	2,247	2,380	1,882	1,101	1,160
Total operating revenues	105,642	90,894	118,562	101,296	82,617	90,130	101,746	155,488	103,219	119,703	118,075	190,595
Expenses												
Employee compensation and benefits	58,864	53,309	62,311	68,483	55,477	55,667	75,315	202,006	83,353	75,834	72,867	101,783
General, administrative and other	21,789	22,207	20,641	23,821	24,596	16,242	17,263	26,530	24,532	21,651	20,131	22,037
Total operating expenses	80,653	75,516	82,952	92,304	80,073	71,909	92,578	228,536	107,885	97,485	92,998	123,820
Operating income (loss)	24,989	15,378	35,610	8,992	2,544	18,221	9,168	(73,048)	(4,666)	22,218	25,077	66,775
Investment income (loss)	(286)	3,394	2,962	1,451	3,373	(9,575)	7,902	9,042	13,048	13,459	13,732	12,256
Interest expense	(6,000)	(6,786)	(6,281)	(6,613)	(5,867)	(5,841)	(5,807)	(5,931)	(4,491)	(4,563)	(5,432)	(5,598)
Other income (expense)	(1,659)	(3,276)	(2,680)	3,121	(9,733)	(1,350)	446	1,075	1,317	(261)	1,329	1,009
Change in fair value of warrant liabilities	—	—	—	—	—	—	—	(13,315)	14,057	(6,738)	(9,550)	10,084
Net other income (expense)	(7,945)	(6,668)	(5,999)	(2,041)	(12,227)	(16,766)	2,541	(9,129)	23,931	1,897	79	17,751
Income (loss) before income taxes	17,044	8,710	29,611	6,951	(9,683)	1,455	11,709	(82,177)	19,265	24,115	25,156	84,526
Provision (benefit) for income taxes	661	455	527	675	643	526	541	2,796	(663)	2,204	2,450	7,002
Net income (loss)	16,383	8,255	29,084	6,276	(10,326)	929	11,168	(84,973)	19,928	21,911	22,706	77,524
Less: Net income attributable to redeemable noncontrolling interest	—	—	—	—	2,093	185	3,322	8,469	8,089	11,738	—	—
Less: Net income (loss) attributable to noncontrolling interests in subsidiaries	3,178	3,920	5,194	929	2,536	(5,183)	6,520	7,744	8,589	11,708	10,142	6,473
Less: Net income (loss) attributable to noncontrolling interests in GCMH	13,205	4,335	23,890	5,347	(14,955)	5,927	1,326	(105,235)	703	(2,191)	8,508	56,828
Net income attributable to GCM Grosvenor Inc.	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 4,049	\$ 2,547	\$ 656	\$ 4,056	\$ 14,223
Earnings (loss) per share of Class A common stock¹ :												
Basic	—	—	—	—	—	—	—	\$ 0.10	\$ 0.06	\$ 0.01	\$ 0.09	0.32
Diluted	—	—	—	—	—	—	—	\$ (0.58)	\$ (0.05)	\$ (0.02)	\$ 0.03	0.29
Weighted average shares of Class A common stock outstanding (000)¹ :												
Basic	—	—	—	—	—	—	—	39,985	42,084	44,563	44,388	44,040
Diluted	—	—	—	—	—	—	—	184,220	188,872	188,799	188,877	189,060

1. There were no shares of Class A common stock outstanding prior to November 17, 2020, therefore no earnings (loss) per share information has been presented for any period prior to that date

GAAP Statements of Income by Year (audited)

\$000, except per share amounts and where otherwise noted		2019	2020	2021
Revenues				
Management fees	\$	324,716	\$ 310,745	\$ 351,216
Incentive fees		84,165	111,650	173,853
Other operating income		7,513	7,586	6,523
Total operating revenues		416,394	429,981	531,592
Expenses				
Employee compensation and benefits		242,967	388,465	333,837
General, administrative and other		88,458	84,631	88,351
Total operating expenses		331,425	473,096	422,188
Operating income (loss)		84,969	(43,115)	109,404
Investment income		7,521	10,742	52,495
Interest expense		(25,680)	(23,446)	(20,084)
Other income (expense)		(4,494)	(9,562)	3,394
Change in fair value of warrant liabilities		—	(13,315)	7,853
Net other income (expense)		(22,653)	(35,581)	43,658
Income (loss) before income taxes		62,316	(78,696)	153,062
Provision for income taxes		2,318	4,506	10,993
Net income (loss)		59,998	(83,202)	142,069
Less: Net income attributable to redeemable noncontrolling interest		—	14,069	19,827
Less: Net income attributable to noncontrolling interests in subsidiaries		13,221	11,617	36,912
Less: Net income (loss) attributable to noncontrolling interests in GCMH		46,777	(112,937)	63,848
Net income attributable to GCM Grosvenor Inc.	\$	—	\$ 4,049	\$ 21,482
Earnings (loss) per share of Class A common stock¹:				
Basic		—	\$ 0.10	\$ 0.49
Diluted		—	\$ (0.58)	\$ 0.28
Weighted average shares of Class A common stock outstanding (000)¹:				
Basic		—	39,985	43,766
Diluted		—	184,220	189,059

1. For 2020, represents earnings per share of Class A common stock and weighted-average shares of Class A common stock outstanding for the period from November 17, 2020 through December 31, 2020, the period following the Transaction

Summary of Non-GAAP Financial Measures by Quarter¹

\$000, except per share amount and where otherwise noted	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	2Q'20	3Q'20	4Q'20	1Q'21	2Q'21	3Q'21	4Q'21
Adjusted EBITDA												
Revenues												
Private markets strategies	\$ 35,940	\$ 36,966	\$ 40,122	\$ 37,957	\$ 36,464	\$ 36,548	\$ 38,588	\$ 38,390	\$ 40,373	\$ 42,360	\$ 43,643	\$ 49,071
Absolute return strategies	43,999	41,603	41,410	40,011	39,263	36,761	37,517	38,808	39,892	40,680	41,878	42,947
Management fees, net ²	79,939	78,569	81,532	77,968	75,727	73,309	76,105	77,198	80,265	83,040	85,521	92,018
Administrative fees and other operating income	1,538	1,650	2,383	1,942	1,683	1,953	1,703	2,247	2,380	1,882	1,101	1,160
Fee-Related Revenue	81,477	80,219	83,915	79,910	77,410	75,262	77,808	79,445	82,645	84,922	86,622	93,178
Less:												
Cash-based employee compensation and benefits, net ³	(42,053)	(39,442)	(39,835)	(43,882)	(42,022)	(38,332)	(39,373)	(38,467)	(41,192)	(40,255)	(39,200)	(39,144)
General, administrative and other, net ⁴	(18,357)	(19,335)	(17,101)	(17,422)	(17,827)	(11,822)	(12,811)	(14,202)	(16,260)	(17,211)	(16,452)	(17,252)
Fee-Related Earnings	\$ 21,067	\$ 21,442	\$ 26,979	\$ 18,606	\$ 17,561	\$ 25,108	\$ 25,624	\$ 26,776	\$ 25,193	\$ 27,456	\$ 30,970	\$ 36,782
Incentive fees:												
Performance fees	\$ 63	\$ 20	\$ 3,923	\$ 10,407	\$ 605	\$ 132	\$ 884	\$ 51,105	\$ 6,113	\$ 2,891	\$ 316	\$ 42,627
Carried interest	22,640	9,754	29,419	7,939	2,628	12,909	20,890	22,497	12,101	29,336	28,862	51,607
Incentive fee related compensation and NCI:												
Cash-based incentive fee related compensation	—	—	—	—	—	—	—	(11,454)	(1,833)	(868)	(3,380)	(21,921)
Carried interest compensation, net ⁵	(12,006)	(5,051)	(16,185)	(6,318)	(1,201)	(7,819)	(12,155)	(13,795)	(7,503)	(17,967)	(17,022)	(26,587)
Carried interest attributable to noncontrolling interests	(4,861)	(1,922)	(3,484)	(1,077)	(1,333)	(4,773)	(2,219)	(7,764)	(4,430)	(10,561)	(3,187)	(3,126)
Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ⁶	—	—	—	—	—	—	—	—	—	—	629	867
Interest income	190	376	214	284	296	52	19	10	7	4	4	3
Other (income) expense	(23)	(58)	(89)	28	118	15	50	(36)	51	13	21	(25)
Depreciation	655	603	616	670	696	536	540	542	473	407	408	400
Adjusted EBITDA	\$ 27,725	\$ 25,164	\$ 41,393	\$ 30,539	\$ 19,370	\$ 26,160	\$ 33,633	\$ 67,881	\$ 30,172	\$ 30,711	\$ 37,621	\$ 80,627
Adjusted Net Income Per Share												
Adjusted EBITDA	\$ 27,725	\$ 25,164	\$ 41,393	\$ 30,539	\$ 19,370	\$ 26,160	\$ 33,633	\$ 67,881	\$ 30,172	\$ 30,711	\$ 37,621	\$ 80,627
Depreciation	(655)	(603)	(616)	(670)	(696)	(536)	(540)	(542)	(473)	(407)	(408)	(400)
Interest expense	(6,000)	(6,786)	(6,281)	(6,613)	(5,867)	(5,841)	(5,807)	(5,931)	(4,491)	(4,563)	(5,432)	(5,598)
Adjusted Pre-Tax Income	21,070	17,775	34,496	23,256	12,807	19,783	27,286	61,408	25,208	25,741	31,781	74,629
Adjusted income taxes ⁷	(5,268)	(4,445)	(8,625)	(5,811)	(3,202)	(4,946)	(6,822)	(15,351)	(6,302)	(6,435)	(7,945)	(17,871)
Adjusted Net Income	\$ 15,802	\$ 13,330	\$ 25,871	\$ 17,445	\$ 9,605	\$ 14,837	\$ 20,464	\$ 46,057	\$ 18,906	\$ 19,306	\$ 23,836	\$ 56,758
Adjusted shares outstanding (000) ⁸	185,117	185,117	185,117	185,117	185,117	185,117	185,117	185,117	188,872	189,424	188,877	189,060
Adjusted Net Income Per Share - diluted	\$ 0.09	\$ 0.07	\$ 0.14	\$ 0.09	\$ 0.05	\$ 0.08	\$ 0.11	\$ 0.25	\$ 0.10	\$ 0.10	\$ 0.13	\$ 0.30

1. Adjusted EBITDA and Adjusted Net Income Per Share are Non-GAAP financial measures. See Reconciliation of Non-GAAP Measures to GAAP slides for the reconciliations of our non-GAAP financial measures to the most comparable GAAP metric
2-8. See Non-GAAP Financial Measure - Notes for definitions of these metrics

Summary of Non-GAAP Financial Measures by Year¹

\$000, except per share amount and where otherwise noted		2019	2020	2021
Adjusted EBITDA				
Revenues				
Private markets strategies	\$	150,985	\$ 149,990	\$ 175,447
Absolute return strategies		167,023	152,349	165,397
Management fees, net ²		318,008	302,339	340,844
Administrative fees and other operating income		7,513	7,586	6,523
Fee-Related Revenue		325,521	309,925	347,367
Less:				
Cash-based employee compensation and benefits, net ³		(165,212)	(158,194)	(159,791)
General, administrative and other, net ⁴		(72,215)	(56,662)	(67,175)
Fee-Related Earnings	\$	88,094	\$ 95,069	\$ 120,401
Incentive fees:				
Performance fees	\$	14,413	\$ 52,726	\$ 51,947
Carried interest		69,752	58,924	121,906
Incentive fee related compensation and NCI:				
Cash-based incentive fee related compensation		—	(11,454)	(28,002)
Carried interest compensation, net ⁵		(39,560)	(34,970)	(69,079)
Carried interest attributable to noncontrolling interests		(11,344)	(16,089)	(21,304)
Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ⁶		—	—	1,496
Interest income		1,064	377	18
Other expense		(142)	147	60
Depreciation		2,544	2,314	1,688
Adjusted EBITDA	\$	124,821	\$ 147,044	\$ 179,131
Adjusted Net Income Per Share				
Adjusted EBITDA	\$	124,821	\$ 147,044	\$ 179,131
Depreciation		(2,544)	(2,314)	(1,688)
Interest expense		(25,680)	(23,446)	(20,084)
Adjusted Pre-Tax Income		96,597	121,284	157,359
Adjusted income taxes ⁷		(24,149)	(30,321)	(38,553)
Adjusted Net Income	\$	72,448	\$ 90,963	\$ 118,806
Adjusted shares outstanding (000) ⁸				
Adjusted Net Income Per Share - diluted	\$	0.39	\$ 0.49	\$ 0.63

1. Adjusted EBITDA and Adjusted Net Income Per Share are Non-GAAP financial measures. See Reconciliation of Non-GAAP Measures to GAAP slides for the reconciliations of our non-GAAP financial measures to the most comparable GAAP metric

2-8. See Non-GAAP Financial Measure - Notes for definitions of these metrics

Components of GAAP Expenses by Quarter

\$000	1Q'19		2Q'19		3Q'19		4Q'19		1Q'20		2Q'20		3Q'20		4Q'20		1Q'21		2Q'21		3Q'21		4Q'21	
Components of GAAP Employee Compensation and Benefits																								
Cash-based employee compensation and benefits, net ³	\$	42,053	\$	39,442	\$	39,835	\$	43,882	\$	42,022	\$	38,332	\$	39,373	\$	38,467	\$	41,192	\$	40,255	\$	39,200	\$	39,144
Cash-based incentive fee related compensation		—		—		—		—		—		—		—		11,454		1,833		868		3,380		21,921
Carried interest compensation, net ⁵		12,006		5,051		16,185		6,318		1,201		7,819		12,155		13,795		7,503		17,967		17,022		26,587
Partnership interest-based compensation		3,809		4,906		4,365		17,153		7,920		8,856		21,605		133,977		4,903		10,026		6,029		6,713
Equity-based compensation		—		—		—		—		—		—		—		—		27,036		5,604		5,878		5,672
Severance		1,095		2,347		979		229		2,280		8		760		4,588		588		802		592		1,128
Other non-cash compensation		708		1,048		1,129		1,145		1,065		1,160		1,135		1,204		941		683		1,080		596
Non-cash carried interest compensation		(807)		515		(182)		(244)		989		(508)		287		(1,479)		(643)		(371)		(314)		22
GAAP employee compensation and benefits	\$	58,864	\$	53,309	\$	62,311	\$	68,483	\$	55,477	\$	55,667	\$	75,315	\$	202,006	\$	83,353	\$	75,834	\$	72,867	\$	101,783

3, 5. See Non-GAAP Financial Measure - Notes for definitions of these metrics

Components of GAAP Expenses by Year

\$000	2019		2020		2021	
Components of GAAP Employee Compensation and Benefits						
Cash-based employee compensation and benefits, net ³	\$	165,212	\$	158,194	\$	159,791
Cash-based incentive fee related compensation		—		11,454		28,002
Carried interest compensation, net ⁵		39,560		34,970		69,079
Partnership interest-based compensation		30,233		172,358		27,671
Equity-based compensation		—		—		44,190
Severance		4,650		7,636		3,110
Other non-cash compensation		4,030		4,564		3,300
Non-cash carried interest compensation		(718)		(711)		(1,306)
GAAP employee compensation and benefits	\$	242,967	\$	388,465	\$	333,837

3, 5. See Non-GAAP Financial Measure - Notes for definitions of these metrics

Reconciliation of Non-GAAP Measures to GAAP by Quarter

\$000	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	2Q'20	3Q'20	4Q'20	1Q'21	2Q'21	3Q'21	4Q'21
Net Incentive Fees Attributable to GCM Grosvenor												
Incentive fees												
Performance fees	\$ 63	\$ 20	\$ 3,923	\$ 10,407	\$ 605	\$ 132	\$ 884	\$ 51,105	\$ 6,113	\$ 2,891	\$ 316	\$ 42,627
Carried interest	22,640	9,754	29,419	7,939	2,628	12,909	20,890	22,497	12,101	29,336	28,862	51,607
Less incentive fees contractually owed to others:												
Cash carried interest compensation	(11,199)	(5,566)	(16,003)	(6,074)	(2,190)	(7,311)	(12,442)	(12,316)	(6,860)	(17,596)	(16,708)	(26,609)
Non-cash carried interest compensation	(807)	515	(182)	(244)	989	(508)	287	(1,479)	(643)	(371)	(314)	22
Carried interest attributable to redeemable noncontrolling interest holder	—	—	—	—	(865)	(2,804)	369	(4,451)	(1,905)	(6,154)	—	—
Carried interest attributable to other noncontrolling interest holders, net	(4,861)	(1,922)	(3,484)	(1,077)	(468)	(1,969)	(2,588)	(3,313)	(2,525)	(4,407)	(3,187)	(3,126)
Firm share of incentive fees ⁹	5,836	2,801	13,673	10,951	699	449	7,400	52,043	6,281	3,699	8,969	64,521
Less: Cash-based incentive fee related compensation	—	—	—	—	—	—	—	(11,454)	(1,833)	(868)	(3,380)	(21,921)
Net Incentive Fees Attributable to GCM Grosvenor	\$ 5,836	\$ 2,801	\$ 13,673	\$ 10,951	\$ 699	\$ 449	\$ 7,400	\$ 40,589	\$ 4,448	\$ 2,831	\$ 5,589	\$ 42,600

9. Firm share represents net of contractual obligations but before discretionary cash based incentive compensation.

Reconciliation of Non-GAAP Measures to GAAP by Quarter (continued)

\$000	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	2Q'20	3Q'20	4Q'20	1Q'21	2Q'21	3Q'21	4Q'21
Adjusted Pre-Tax Income & Adjusted Net Income												
Net income attributable to GCM Grosvenor Inc.	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 4,049	\$ 2,547	\$ 656	\$ 4,056	\$ 14,223
Plus:												
Net income (loss) attributable to noncontrolling interests in GCMH	13,205	4,335	23,890	5,347	(14,955)	5,927	1,326	(105,235)	703	(2,191)	8,508	56,828
Provision (benefit) for income taxes	661	455	527	675	643	526	541	2,796	(663)	2,204	2,450	7,002
Change in fair value of derivatives	1,820	3,600	2,805	(2,808)	8,634	1,417	(378)	(1,101)	(1,934)	—	—	—
Change in fair value of warrants	—	—	—	—	—	—	—	13,315	(14,057)	6,738	9,550	(10,084)
Amortization expense	1,953	1,954	1,953	1,934	1,876	1,876	1,876	1,876	583	583	583	583
Severance	1,095	2,347	979	229	2,280	8	760	4,588	588	802	592	1,128
Transaction expenses ¹	—	—	—	770	3,355	145	274	7,829	5,300	1,183	744	600
Loss on extinguishment of debt	—	—	—	—	1,032	482	—	—	675	—	—	—
Changes in tax receivable agreement liability and other ²	66	24	283	532	—	4	366	10	8	274	(1,097)	(557)
Partnership interest-based compensation	3,809	4,906	4,365	17,153	7,920	8,856	21,605	133,977	4,903	10,026	6,029	6,713
Equity-based compensation	—	—	—	—	—	—	—	—	27,036	5,604	5,878	5,672
Other non-cash compensation	708	1,048	1,129	1,145	1,065	1,160	1,135	1,204	941	683	1,080	596
Less:												
Unrealized investment income, net of noncontrolling interests	(1,440)	(1,409)	(1,253)	(1,477)	(32)	(110)	(506)	(421)	(779)	(450)	(6,278)	(8,097)
Non-cash carried interest compensation	(807)	515	(182)	(244)	989	(508)	287	(1,479)	(643)	(371)	(314)	22
Adjusted Pre-Tax Income	21,070	17,775	34,496	23,256	12,807	19,783	27,286	61,408	25,208	25,741	31,781	74,629
Less:												
Adjusted income taxes ³	(5,268)	(4,445)	(8,625)	(5,811)	(3,202)	(4,946)	(6,822)	(15,351)	(6,302)	(6,435)	(7,945)	(17,871)
Adjusted Net Income	\$ 15,802	\$ 13,330	\$ 25,871	\$ 17,445	\$ 9,605	\$ 14,837	\$ 20,464	\$ 46,057	\$ 18,906	\$ 19,306	\$ 23,836	\$ 56,758
Adjusted EBITDA												
Adjusted Net Income	\$ 15,802	\$ 13,330	\$ 25,871	\$ 17,445	\$ 9,605	\$ 14,837	\$ 20,464	\$ 46,057	\$ 18,906	\$ 19,306	\$ 23,836	\$ 56,758
Plus:												
Adjusted income taxes ³	5,268	4,445	8,625	5,811	3,202	4,946	6,822	15,351	6,302	6,435	7,945	17,871
Depreciation expense	655	603	616	670	696	536	540	542	473	407	408	400
Interest expense	6,000	6,786	6,281	6,613	5,867	5,841	5,807	5,931	4,491	4,563	5,432	5,598
Adjusted EBITDA	\$ 27,725	\$ 25,164	\$ 41,393	\$ 30,539	\$ 19,370	\$ 26,160	\$ 33,633	\$ 67,881	\$ 30,172	\$ 30,711	\$ 37,621	\$ 80,627
Fee-Related Earnings												
Adjusted EBITDA	\$ 27,725	\$ 25,164	\$ 41,393	\$ 30,539	\$ 19,370	\$ 26,160	\$ 33,633	\$ 67,881	\$ 30,172	\$ 30,711	\$ 37,621	\$ 80,627
Less:												
Incentive fees	(22,703)	(9,774)	(33,342)	(18,346)	(3,233)	(13,041)	(21,774)	(73,602)	(18,214)	(32,227)	(29,178)	(94,234)
Depreciation expense	(655)	(603)	(616)	(670)	(696)	(536)	(540)	(542)	(473)	(407)	(408)	(400)
Other non-operating income (expense)	(167)	(318)	(125)	(312)	(414)	(67)	(69)	26	(58)	(17)	(25)	22
Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ⁴	—	—	—	—	—	—	—	—	—	—	(629)	(867)
Plus:												
Incentive fee-related compensation	12,006	5,051	16,185	6,318	1,201	7,819	12,155	25,249	9,336	18,835	20,402	48,508
Carried interest attributable to redeemable noncontrolling interest holder	—	—	—	—	865	2,804	(369)	4,451	1,905	6,154	—	—
Carried interest attributable to other noncontrolling interest holders, net	4,861	1,922	3,484	1,077	468	1,969	2,588	3,313	2,525	4,407	3,187	3,126
Fee-Related Earnings	\$ 21,067	\$ 21,442	\$ 26,979	\$ 18,606	\$ 17,561	\$ 25,108	\$ 25,624	\$ 26,776	\$ 25,193	\$ 27,456	\$ 30,970	\$ 36,782

1. Represents expenses incurred in each of 2019 and 2020 related to the Mosaic transaction and the Transaction and 2021 expenses related to a debt offering, other contemplated corporate transactions, and other public company transition expenses.

2. For the three months ended September 30, 2021 includes \$1.3 million that was recognized as other income related to the disgorgement of statutory short-swing “profits” from a holder of our Class A common stock.

3. Represents corporate income taxes at a blended statutory rate of 24.5% applied to Adjusted Pre-Tax Income for 2021 (adjusted from 25.0% in Q4 2021) and a 25.0% rate for 2020 and periods prior. The 24.5% and 25.0% are based on a federal statutory rate of 21.0% and a combined state, local and foreign rate net of federal benefits of 3.5% and 4.0%, respectively. As we were not subject to U.S. federal and state income taxes prior to the Transaction, the blended statutory rate of 25.0% has been applied to periods prior to the Transaction for comparability purposes.

4. Investment income or loss is generally realized when the Company redeems all or a portion of its investment or when the Company receives or is due cash, such as a from dividends or distributions. Amounts were *de minimis* for periods prior to the Mosaic repurchase on July 2, 2021.

9

Reconciliation of Non-GAAP Measures to GAAP by Year

\$000	2019		2020		2021	
Net Incentive Fees Attributable to GCM Grosvenor						
Incentive fees						
Performance fees	\$	14,413	\$	52,726	\$	51,947
Carried interest		69,752		58,924		121,906
Less incentive fees contractually owed to others:						
Cash carried interest compensation		(38,842)		(34,259)		(67,773)
Non-cash carried interest compensation		(718)		(711)		(1,306)
Carried interest attributable to redeemable noncontrolling interest holder		—		(7,751)		(8,059)
Carried interest attributable to other noncontrolling interest holders, net		(11,344)		(8,338)		(13,245)
Firm share of incentive fees ⁹		33,261		60,591		83,470
Less: Cash-based incentive fee related compensation		—		(11,454)		(28,002)
Net Incentive Fees Attributable to GCM Grosvenor	\$	33,261	\$	49,137	\$	55,468

9. Firm share represents net of contractual obligations but before discretionary cash based incentive compensation.

Reconciliation of Non-GAAP Measures to GAAP by Year (continued)

\$000	2019		2020		2021	
Adjusted Pre-Tax Income & Adjusted Net Income						
Net income attributable to GCM Grosvenor Inc.	\$	—	\$	4,049	\$	21,482
Plus:						
Net income (loss) attributable to noncontrolling interests in GCMH		46,777		(112,937)		63,848
Provision for income taxes		2,318		4,506		10,993
Change in fair value of derivatives		5,417		8,572		(1,934)
Change in fair value of warrants		—		13,315		(7,853)
Amortization expense		7,794		7,504		2,332
Severance		4,650		7,636		3,110
Transaction expenses ¹		770		11,603		7,827
Loss on extinguishment of debt		—		1,514		675
Changes in tax receivable agreement liability and other ²		905		380		(1,372)
Partnership interest-based compensation		30,233		172,358		27,671
Equity-based compensation				—		44,190
Other non-cash compensation		4,030		4,564		3,300
Less:						
Unrealized investment income, net of noncontrolling interests		(5,579)		(1,069)		(15,604)
Non-cash carried interest compensation		(718)		(711)		(1,306)
Adjusted Pre-Tax Income		96,597		121,284		157,359
Less:						
Adjusted income taxes ³		(24,149)		(30,321)		(38,553)
Adjusted Net Income	\$	72,448	\$	90,963	\$	118,806
Adjusted EBITDA						
Adjusted Net Income	\$	72,448	\$	90,963	\$	118,806
Plus:						
Adjusted income taxes ³		24,149		30,321		38,553
Depreciation expense		2,544		2,314		1,688
Interest expense		25,680		23,446		20,084
Adjusted EBITDA	\$	124,821	\$	147,044	\$	179,131
Fee-Related Earnings						
Adjusted EBITDA	\$	124,821	\$	147,044	\$	179,131
Less:						
Incentive fees		(84,165)		(111,650)		(173,853)
Depreciation expense		(2,544)		(2,314)		(1,688)
Other non-operating expense		(922)		(524)		(78)
Realized investment income, net of amount attributable to noncontrolling interests in subsidiaries ⁴		—		—		(1,496)
Plus:						
Incentive fee-related compensation		39,560		46,424		97,081
Carried interest attributable to redeemable noncontrolling interest holder		—		7,751		8,059
Carried interest attributable to other noncontrolling interest holders, net		11,344		8,338		13,245
Fee-Related Earnings	\$	88,094	\$	95,069	\$	120,401

1. Represents expenses incurred in each of 2019 and 2020 related to the Mosaic transaction and the Transaction and 2021 expenses related to a debt offering, other contemplated corporate transactions, and other public company transition expenses.

2. For 2021, includes \$1.3 million that was recognized as other income related to the disgorgement of statutory short-swing “profits” from a holder of our Class A common stock.

3. Represents corporate income taxes at a blended statutory rate of 24.5% applied to Adjusted Pre-Tax Income for 2021 (adjusted from 25.0% in Q4 2021) and a 25.0% rate for 2020 and periods prior. The 24.5% and 25.0% are based on a federal statutory rate of 21.0% and a combined state, local and foreign rate net of federal benefits of 3.5% and 4.0%, respectively. As we were not subject to U.S. federal and state income taxes prior to the Transaction, the blended statutory rate of 25.0% has been applied to periods prior to the Transaction for comparability purposes.

4. Investment income or loss is generally realized when the Company redeems all or a portion of its investment or when the Company receives or is due cash, such as a from dividends or distributions. Amounts were determined *in* *minimis* for periods prior to the Mosaic repurchase on July 2, 2021.

11

FPAUM and AUM by Quarter - 2020

\$mm	Private Markets Strategies FPAUM	Absolute Return Strategies FPAUM	Total FPAUM	Contracted Not Yet FPAUM	Total AUM
Quarter Ended March 31, 2020					
Beginning of Period (January 1, 2020)	\$ 26,477	\$ 23,556	\$ 50,033	\$ 5,153	\$ 57,746
Contributions from CNYFPAUM	560	87	647		
Contributions from New Capital Raised	248	679	927		
Withdrawals	—	(1,118)	(1,118)		
Distributions	(776)	(3)	(779)		
Change in Market Value	(305)	(1,575)	(1,880)		
Foreign Exchange, Other	(4)	(57)	(61)		
End of Period Balance (March 31, 2020)	\$ 26,200	\$ 21,569	\$ 47,769	\$ 5,395	\$ 55,779
Quarter Ended June 30, 2020					
Beginning of Period (April 1, 2020)	\$ 26,200	\$ 21,569	\$ 47,769	\$ 5,395	\$ 55,779
Contributions from CNYFPAUM	454	124	578		
Contributions from New Capital Raised	439	172	611		
Withdrawals	—	(732)	(732)		
Distributions	(286)	(60)	(346)		
Change in Market Value	126	1,436	1,562		
Foreign Exchange, Other	150	5	155		
End of Period Balance (June 30, 2020)	\$ 27,083	\$ 22,514	\$ 49,597	\$ 5,584	\$ 56,890
Quarter Ended September 30, 2020					
Beginning of Period (July 1, 2020)	\$ 27,083	\$ 22,514	\$ 49,597	\$ 5,584	\$ 56,890
Contributions from CNYFPAUM	347	7	354		
Contributions from New Capital Raised	223	130	353		
Withdrawals	—	(957)	(957)		
Distributions	(450)	(52)	(502)		
Change in Market Value	55	1,198	1,253		
Foreign Exchange, Other	(164)	(44)	(208)		
End of Period Balance (September 30, 2020)	\$ 27,094	\$ 22,796	\$ 49,890	\$ 6,639	\$ 58,551
Quarter Ended December 31, 2020					
Beginning of Period (October 1, 2020)	\$ 27,094	\$ 22,796	\$ 49,890	\$ 6,639	\$ 58,551
Contributions from CNYFPAUM	666	90	756		
Contributions from New Capital Raised	626	325	951		
Withdrawals	—	(583)	(583)		
Distributions	(469)	(147)	(616)		
Change in Market Value	79	1,673	1,752		
Foreign Exchange, Other	(157)	(24)	(181)		
End of Period Balance (December 31, 2020)	\$ 27,839	\$ 24,130	\$ 51,969	\$ 7,057	\$ 61,943

FPAUM and AUM by Quarter - 2021

\$mm	Private Markets Strategies FPAUM	Absolute Return Strategies FPAUM	Total FPAUM	Contracted Not Yet FPAUM	Total AUM
Quarter Ended March 31, 2021					
Beginning of Period (January 1, 2021)	\$ 27,839	\$ 24,130	\$ 51,969	\$ 7,057	\$ 61,943
Contributions from CNYFPAUM	1,163	92	1,255		
Contributions from New Capital Raised	572	567	1,139		
Withdrawals	—	(450)	(450)		
Distributions	(907)	(4)	(911)		
Change in Market Value	223	123	346		
Foreign Exchange, Other	(1)	15	14		
End of Period Balance (March 31, 2021)	\$ 28,889	\$ 24,473	\$ 53,362	\$ 7,454	\$ 64,862
Quarter Ended June 30, 2021					
Beginning of Period (April 1, 2021)	\$ 28,889	\$ 24,473	\$ 53,362	\$ 7,454	\$ 64,862
Contributions from CNYFPAUM	715	12	727		
Contributions from New Capital Raised	807	558	1,365		
Withdrawals	—	(748)	(748)		
Distributions	(740)	(103)	(843)		
Change in Market Value	50	739	789		
Foreign Exchange, Other	391	(43)	348		
End of Period Balance (June 30, 2021)	\$ 30,112	\$ 24,888	\$ 55,000	\$ 7,027	\$ 66,900
Quarter Ended September 30, 2021					
Beginning of Period (July 1, 2021)	\$ 30,112	\$ 24,888	\$ 55,000	\$ 7,027	\$ 66,900
Contributions from CNYFPAUM	526	16	542		
Contributions from New Capital Raised	921	460	1,381		
Withdrawals	(6)	(391)	(397)		
Distributions	(515)	(110)	(625)		
Change in Market Value	77	673	750		
Foreign Exchange, Other	(2)	(31)	(33)		
End of Period Balance (September 30, 2021)	\$ 31,113	\$ 25,505	\$ 56,618	\$ 7,921	\$ 70,485
Quarter Ended December 31, 2021					
Beginning of Period (October 1, 2021)	\$ 31,113	\$ 25,505	\$ 56,618	\$ 7,921	\$ 70,485
Contributions from CNYFPAUM	562	9	571		
Contributions from New Capital Raised	1,749	602	2,351		
Withdrawals	(22)	(548)	(570)		
Distributions	(501)	(102)	(603)		
Change in Market Value	246	111	357		
Foreign Exchange, Other	(67)	(2)	(69)		
End of Period Balance (December 31, 2021)	\$ 33,080	\$ 25,575	\$ 58,655	\$ 7,683	\$ 72,130

FPAUM and AUM by Year - 2020 and 2021

\$mm	Private Markets Strategies FPAUM	Absolute Return Strategies FPAUM	Total FPAUM	Contracted Not Yet FPAUM	Total AUM
Year Ended December 31, 2020					
Beginning of Period (January 1, 2020)	\$ 26,477	\$ 23,556	\$ 50,033	\$ 5,153	\$ 57,746
Contributions from CNYFPAUM	2,027	308	2,335		
Contributions from New Capital Raised	1,536	1,317	2,853		
Withdrawals	—	(3,386)	(3,386)		
Distributions	(2,022)	(256)	(2,278)		
Change in Market Value	(2)	2,721	2,719		
Foreign Exchange, Other	(177)	(130)	(307)		
End of Period Balance (December 31, 2020)	\$ 27,839	\$ 24,130	\$ 51,969	\$ 7,057	\$ 61,943
Year Ended December 31, 2021					
Beginning of Period (January 1, 2021)	\$ 27,839	\$ 24,130	\$ 51,969	\$ 7,057	\$ 61,943
Contributions from CNYFPAUM	2,966	129	3,095		
Contributions from New Capital Raised	4,049	2,187	6,236		
Withdrawals	(28)	(2,137)	(2,165)		
Distributions	(2,663)	(319)	(2,982)		
Change in Market Value	596	1,646	2,242		
Foreign Exchange, Other	321	(61)	260		
End of Period Balance (December 31, 2021)	\$ 33,080	\$ 25,575	\$ 58,655	\$ 7,683	\$ 72,130

Non-GAAP Financial Measures - Notes

2. Excludes fund reimbursement revenue for the following periods:

\$000	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	Three Months Ended			1Q'21	2Q'21	3Q'21	4Q'21	Year Ended		
						2Q'20	3Q'20	4Q'20					2019	2020	2021
Fund reimbursement revenue	1,462	900	1,305	3,041	1,974	1,827	2,164	2,441	2,360	2,554	2,275	3,183	6,708	8,406	10,372

3. Excludes severance expense for the following periods:

\$000	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	Three Months Ended			1Q'21	2Q'21	3Q'21	4Q'21	Year Ended		
						2Q'20	3Q'20	4Q'20					2019	2020	2021
Severance	1,095	2,347	979	229	2,280	8	760	4,588	588	802	592	1,128	4,650	7,636	3,110

4. General, administrative and other, net is comprised of the following:

\$000	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	Three Months Ended			1Q'21	2Q'21	3Q'21	4Q'21	Year Ended		
						2Q'20	3Q'20	4Q'20					2019	2020	2021
General, administrative and other	(21,789)	(22,207)	(20,641)	(23,821)	(24,596)	(16,242)	(17,263)	(26,530)	(24,532)	(21,651)	(20,131)	(22,037)	(88,458)	(84,631)	(88,351)
Plus:															
Corporate transaction related costs	—	—	—	770	3,355	145	274	7,829	5,300	1,183	744	600	770	11,603	7,827
Fund reimbursement revenue	1,462	900	1,305	3,041	1,974	1,827	2,164	2,441	2,360	2,554	2,275	3,183	6,708	8,406	10,372
Amortization of intangibles	1,953	1,954	1,953	1,934	1,876	1,876	1,876	1,876	583	583	583	583	7,794	7,504	2,332
Non-core items	17	18	282	654	(436)	572	138	182	29	120	77	419	971	456	645
Total general, administrative and other, net	(18,357)	(19,335)	(17,101)	(17,422)	(17,827)	(11,822)	(12,811)	(14,202)	(16,260)	(17,211)	(16,452)	(17,252)	(72,215)	(56,662)	(67,175)

5. Excludes the impact of non-cash carried interest expense for the following periods:

\$000	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	Three Months Ended			1Q'21	2Q'21	3Q'21	4Q'21	Year Ended		
						2Q'20	3Q'20	4Q'20					2019	2020	2021
Non-cash carried interest compensation	807	(515)	182	244	(989)	508	(287)	1,479	643	371	314	(22)	718	711	1,306

6. Investment income or loss is generally realized when the Company redeems all or a portion of its investment or when the Company receives or is due cash, such as a from dividends or distributions. Amounts were *de minimis* for periods prior to the Mosaic repurchase on July 2, 2021.

7. Represents corporate income taxes at a blended statutory rate of 24.5% applied to Adjusted Pre-Tax Income for 2021 (adjusted from 25.0% in Q4 2021) and a 25.0% rate for 2020 and periods prior. The 24.5% and 25.0% are based on a federal statutory rate of 21.0% and a combined state, local and foreign rate net of federal benefits of 3.5% and 4.0%, respectively. As we were not subject to U.S. federal and state income taxes prior to the Transaction, the blended statutory rate of 25.0% has been applied to periods prior to the Transaction for comparability purposes.

8. As Class A common stock did not exist prior to the Transaction, the computation of Adjusted Net Income Per Share assumes the same number of adjusted shares outstanding as of December 31, 2020 for all periods prior to the Transaction.

Certain Definitions and Use of Non-GAAP Financials and Key Performance Indicators

The non-GAAP financial measures contained in this presentation are not GAAP measures of GCM Grosvenor Inc.'s financial performance or liquidity and should not be considered as alternatives to net income (loss) as a measure of financial performance or cash flows from operations as measures of liquidity, or any other performance measure derived in accordance with GAAP. A reconciliation of such non-GAAP measures to their most directly comparable GAAP measure is included elsewhere in this presentation. You are encouraged to evaluate each adjustment to non-GAAP financial measures and the reasons management considers it appropriate for supplemental analysis. Our presentation of these measures should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items. In addition, these measures may not be comparable to similarly titled measures used by other companies in our industry or across different industries.

Adjusted Net Income is a non-GAAP measure that we present on a pre-tax and after-tax basis to evaluate our profitability. **Adjusted Pre-Tax Income** represents net income attributable to GCM Grosvenor Inc. including (a) net income (loss) attributable to GCMH, excluding (b) provision (benefit) for income taxes, (c) changes in fair value of derivatives and warrants, (d) amortization expense, (e) partnership interest-based and non-cash compensation, (f) equity-based compensation, (g) unrealized investment income, (h) changes in tax receivable agreement liability and (i) certain other items that we believe are not indicative of our core performance, including charges related to corporate transactions and employee severance. We believe Adjusted Pre-Tax Income is useful to investors because it provides additional insight into the operating profitability of our business. **Adjusted Net Income** represents Adjusted Pre-Tax Income minus adjusted income taxes, which represents corporate income taxes at a blended statutory rate of 24.5% applied to Adjusted Pre-Tax Income for 2021 (adjusted from 25.0% in Q4 2021) and a 25.0% rate for 2020 and periods prior. The 24.5% and 25.0% are based on a federal statutory rate of 21.0% and a combined state, local and foreign rate net of federal benefits of 3.5% and 4.0%, respectively. As we were not subject to U.S. federal and state income taxes prior to the Transaction, the blended statutory rate of 25.0% has been applied to periods prior to the Transaction for comparability purposes.

Adjusted EBITDA is a non-GAAP measure which represents Adjusted Net Income excluding (a) adjusted income taxes, (b) depreciation and amortization expense and (c) interest expense on our outstanding debt. We believe Adjusted EBITDA is useful to investors because it enables them to better evaluate the performance of our core business across reporting periods.

Adjusted Net Income Per Share is a non-GAAP measure that is calculated by dividing adjusted net income by adjusted shares outstanding. Adjusted shares outstanding assumes the hypothetical full exchange of limited partnership interests in GCMH into Class A common stock of GCM Grosvenor Inc., the full exercise of outstanding warrants for Class A common stock of GCM Grosvenor Inc. and the full vesting of outstanding equity-based compensation.

Fee-Related Revenue ("FRR") is a non-GAAP measure used to highlight revenues from recurring management fees and administrative fees. FRR represents total operating revenues less (a) incentive fees and (b) fund reimbursement revenue.

Fee-Related Earnings ("FRE") is a non-GAAP measure used to highlight earnings from recurring management fees and administrative fees. FRE represents Adjusted EBITDA further adjusted to exclude (a) incentive fees and related compensation and (b) other non-operating income, and to include depreciation expense. We believe FRE is useful to investors because it provides additional insights into the management fee driven operating profitability of our business.

New Capital Raised is new limited partner commitments where fees are charged immediately at the initial commitment date.

Net Incentive Fees Attributable to GCM Grosvenor is a non-GAAP measure used to highlight fees earned from incentive fees that are attributable to GCM Grosvenor. Net incentive fees represent incentive fees excluding (a) incentive fees contractually owed to others and (b) cash-based incentive fee related compensation.

Certain Definitions and Use of Non-GAAP Financials and Key Performance Indicators (continued)

Fee-Paying Assets Under Management (“FPAUM” or “Fee-Paying AUM”) is a key performance indicator we use to measure the assets from which we earn management fees. Our FPAUM comprises the assets in our customized separate accounts and specialized funds from which we derive management fees. We classify customized separate account revenue as management fees if the client is charged an asset-based fee, which includes the vast majority of our discretionary AUM accounts. The FPAUM for our private market strategies typically represents committed, invested or scheduled capital during the investment period and invested capital following the expiration or termination of the investment period. Substantially all of our private markets strategies funds earn fees based on commitments or net invested capital, which are not affected by market appreciation or depreciation. Our FPAUM for our absolute return strategy is based on net asset value.

Our calculations of FPAUM may differ from the calculations of other asset managers, and as a result, this measure may not be comparable to similar measures presented by other asset managers. Our definition of FPAUM is not based on any definition that is set forth in the agreements governing the customized separate accounts or specialized funds that we manage.

Contracted, not yet fee-paying AUM (“CNYFPAUM”) represents limited partner commitments during or prior to the initial commitment or investment period where fees are expected to be charged in the future based on invested capital (capital committed to underlying investments) or on a scheduled ramp-in of total commitments.

Assets Under Management (“AUM”) reflects the sum of (a) FPAUM, (b) CNYFPAUM and (c) other mark-to-market, insider capital and non-fee-paying assets under management.

GCM Grosvenor refers to the combined accounts of (a) Grosvenor Capital Management Holdings, LLLP (“LLLP” or “GCMH”), an Delaware limited liability limited partnership, and its consolidated subsidiaries and (b) GCM, L.L.C., a Delaware limited liability company.

Transaction refers to the business combination announced August 3, 2020 and completed on November 17, 2020 through which CFAC merged with and into GCM Grosvenor Inc., ceasing the separate corporate existence of CFAC with GCM Grosvenor Inc. becoming the surviving corporation. Following the business combination, the financial statements of GCM Grosvenor Inc. will represent a continuation of the financial statements of GCM Grosvenor with the transaction being treated as the equivalent of GCM Grosvenor issuing stock for the net assets of GCM Grosvenor, Inc., accompanied by a recapitalization.

GCM Grosvenor Inc. was incorporated in Delaware as a wholly owned subsidiary of Grosvenor Capital Management Holdings, LLLP, formed for the purpose of completing the Transaction. Pursuant to the Transaction, Grosvenor Capital Management Holdings, LLLP cancelled its shares in GCM Grosvenor Inc. no longer making GCM Grosvenor Inc. a wholly owned subsidiary of Grosvenor Capital Management Holdings, LLLP.